1	BEFORE THE PUBLIC EDUCATION COMMISSION
2	STATE OF NEW MEXICO
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9	TRANSCRIPT OF PROCEEDINGS
10	PUBLIC MEETING DAY TWO
11	September 26, 2014 9:00 a.m.
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2	COMMISSIONERS:
3	MS. CAROLYN SHEARMAN, Chair MR. EUGENE GANT, Vice-Chair
4	MR. VINCE BERGMAN, Secretary MR. JEFF CARR
5	MR. JAMES CONYERS MR. J. TYSON PARKER
6	MR. GILBERT PERALTA MS. MILLIE POGNA
7	MS. CARMIE TOULOUSE
8	STAFF:
9	MR. MATT PAHL, Interim Director, Charter School Division
10	MS. BEVERLY FRIEDMAN, PED Liaison to the PEC MR. JOSHUA R. GRANATA, Assistant Attorney General,
11	Counsel to the PEC
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1	THE CHAIR: Good morning. I call back	
2	into session this meeting of the New Mexico Public	
3	Education Commission. I would ask Secretary Bergman	
4	to do a roll call, please.	
5	COMMISSIONER BERGMAN: Commissioner	
6	Toulouse.	
7	COMMISSIONER TOULOUSE: Present.	
8	COMMISSIONER BERGMAN: Commissioner	
9	Parker.	
10	COMMISSIONER PARKER: Here, and not late.	
11	COMMISSIONER BERGMAN: Commissioner	
12	Conyers.	
13	COMMISSIONER CONYERS: Here.	
14	COMMISSIONER BERGMAN: Commissioner	
15	Peralta.	
16	COMMISSIONER PERALTA: Here.	
17	COMMISSIONER BERGMAN: Commissioner Carr.	
18	COMMISSIONER CARR: Here.	
19	COMMISSIONER BERGMAN: Commissioner Pogna.	
20	COMMISSIONER POGNA: Here.	
21	COMMISSIONER BERGMAN: Commissioner Gant.	
22	COMMISSIONER GANT: Here.	
23	COMMISSIONER BERGMAN: Commissioner	
24	Shearman.	
25	THE CHAIR: Here.	



1	COMMISSIONER BERGMAN: Commissioner
2	Bergman is here.
3	Madam Chair, you have nine members
4	present. You have a quorum.
5	THE CHAIR: Thank you, Mr. Secretary. I
6	do declare that we have a quorum to do business this
7	morning, and I welcome all of you here this morning.
8	We finished Item 16 on the agenda
9	yesterday. And as advertised, we are beginning with
10	Item 17 on the agenda this morning; that's approval
11	or denial of new charter school applications.
12	The process for this is that we will ask
13	each applicant to come to the table here. We will
14	ask first for the Charter School Division to make
15	their recommendation; then the applicants will have
16	a few minutes to answer any questions or make any
17	presentation they wish.
18	Third, the PEC Commissioners will have an
19	opportunity for questions and comments of either the
20	applicant or the CSD.
21	And then fourth, and last, the Commission
22	will vote on either approval or denial of the
23	application.
24	So with that being said, the first
25	application up this morning is Columbus Community



School. And if the applicants would please come forward. If you need some more chairs, please move these chairs from around the table.

When you get situated, we will ask that you use the microphone there, please. And each one of you, please introduce yourself, spell your name if it's unique. Be sure that our reporter gets your names correctly.

And while they're doing that, if anyone has an electronic device, please turn it to "silent" or "off," or whatever the case may be.

All right. We'll ask Mr. Pahl, first, to give us the CSD recommendation.

MR. PAHL: Madam Chair, members of the Commission, first of all, I want to thank the applicants of Columbus Community School both for their work on the application, as well as for inviting us to their community in August. Thank you very much.

The Charter School Division has found the overall application of the Columbus Community

Charter School to be inadequate. The CSD found the mission and the major themes of the education program compelling, as it appears to address some of the unique learning needs of students that they



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intend to serve in Southern New Mexico.

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However, the Division is concerned about how the multifaceted educational program and instructional approaches come together to support the mission and ensure high student achievement, a concern that is reinforced in the analysis of the school's proposed budget and selection of school facilities.

The CSD is also concerned about the applicant's proposal not to prepare curriculum until after the start of the school's operations, when both teachers and students together will develop a curriculum for all grade levels, 6 through 12.

There's a role for students to engage in and modify curriculum to make sure their learning is appropriate for them; but we do believe that going into the first school year, which is the most important school year for any charter, there should be a plan and a curriculum in place to begin the school year.

While the applicants indicated during the capacity interview that teachers would be trained in the practice of collaborative curriculum development that includes students as an integral part of that collaboration, there was no clear description of how



that worked and the proposed school would be completed. Specifically, there was not an identified time frame, guidelines, expected outcome or an experienced curriculum coordinator who could monitor the process and ensure that the curriculum is developed and aligned with the Common Core State standards and support the school's chosen educational programs.

CSD is concerned that without a clearly identified set of expectations, such an approach could result in a curriculum that does not support high student achievement.

The Charter Schools Division found that the application's business and financial plan was inadequate, especially as it relates to the development of the State Equalization Guarantee, the five-year budget, the budget narrative, the salary schedule, and internal control procedures.

Additionally, the Division had significant questions about the suitability of the identified school facilities throughout its application.

The Charter School Division recognizes the meaningful ties to the community that these founders have and the work they have done to develop the community support that they need for this school to



be successful. The application, however, provided inadequate evidence of support for the school among residents in the targeted community.

The Charter School Division recommends denial of this application, Madam Chair.

THE CHAIR: Thank you, Mr. Pahl. We'll ask the representatives of the school to please, again, identify yourself to the reporter, and let us hear from you, whatever you would like to bring to us this morning.

MR. SKINNER: Thank you, Madam Chair, and Commissioners. My name is Philip Skinner, and I'm a founder. And I'm going to let the different members of our team introduce themselves this morning.

MR. DIAZ: Madam Chair, Commissioners, my name is Alfredo Diaz. I'm the founder and CEO of AptAbility. We provide business office services to charter schools in California, Arizona, New Mexico, Nevada, and Texas, and we've been asked to join this meeting and reassure the Commissioners that should you recommend approval of -- of the charter, we are prepared to address any concerns with the budget and running of the business office.

MR. LONG: I'm Jack Long. I'm a founder and a board member of Columbus Community School.



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THE CHAIR: Thank you.

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DR. HEGWER: Madam Chair, members of the Commission, my name is Dr. Bruce Hegwer. I'm Executive Director of the Association of Charter School Educational Services, and we helped provide some of the assistance in writing the educational component of the application. A member of our team was instrumental in that, Sandy Davis, formerly of Turquoise Trail. Thank you.

THE CHAIR: Thank you.

DR. E. ARMENDARIZ: I'm Dr. Emma

Armendariz. I'm a retired educator, and I -- I'm

Emma Armendariz, and I'm a retired educator. I

attended the presentation in Columbus and had the

privilege of working afterwards to try to address

some of those concerns that you had. I believe that

the concerns that you had are valid. But, in fact,

what the Columbus Community School founders are

proposing is something new.

There is a school in Las Cruces, J. Paul
Taylor Academy, that works on the same principle of
project-based education, where the curriculum is not
set up from the very beginning, but it develops
based on the Common Core standards.

That is exactly what this school is



proposing. And I, as an educator of 48 years, know that to have what we consider a canned curriculum ready is not what this school is proposing, because it is a new concept.

They're also using two very important concepts in our society now as the focus for developing curriculum; that is alternative energy, which would be wind energy and solar energy, as well as using environmental products such as dirt to construct buildings and homes.

My parents grew up in Columbus when all the homes that were there were made out of adobe. That process is now very valued in cities. I know that in Las Cruces, adobe homes now sell for the highest prices. That is what they are proposing is that their students, along with learning about alternative energy, also learn about alternative construction methods, such as using common dirt to make adobes and to use rammed earth.

As an educator, I know that we can use the Common Core standards to guide that curriculum. You just have to trust that there are many educators who know how to do that, and among them, (Spanish spoken).

I have a lot of experience in that area.



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I piloted a dual language academy in Albuquerque for this state when dual language was first started. We created, out of nothing, a 90/10, very successful dual language school for Albuquerque, Longfellow Elementary.

I know that these things, for some of you, may seem like they're "pie in the sky." But as an educator, I know it can be done.

Columbus has a great need for its students to have something local that they can identify with and that they can continue to work in, in order to graduate. Many of the Columbus students do not graduate from Deming Public Schools. So I would appeal to you to reconsider, knowing that we have maybe something that is not common in mind, but that I know is workable.

We have a lot of people willing to help, including Edward Galindo, who is a -- an architectural engineer out of Phoenix, who has worked with some of the concepts that we are working. We submitted his vita, as well as information on how he has worked with other charter schools in other states.

So I would hope that you all would read what was submitted in the interim, between that last



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hearing and now, and really open, you know, the door 1 to something innovative that would certainly work 2 3 very well in Columbus. Thank you. 4 THE CHAIR: Thank you very much. COMMISSIONER GANT: Madam Chair --5 Madam Chair, we -- if we're going by the -- the 6 7 agenda as set up, they have 15 minutes. They have 15 minutes. At this time, they've used five. 8 we're past the introduction part, as far as I'm 9 10 concerned -- okay -- if we look at the agenda. 11 MR. SKINNER: We would agree. We would 12 agree. 13 THE CHAIR: And I apologize. I did not 14 mention that when I went through the agenda. 15 let's please just -- please do introduce yourself 16 and know we're running short on time. 17 DR. A. ARMENDARIZ: Sure. My name is Dr. Abe Armendariz, Professor Emeritus from 18 19 New Mexico State University. Good morning to the 20 Commissioners and to Charter School Staff and the audience. 21 22 I am willing and prepared to work with the



founders of the Columbus Community School as a

consultant during their planning year, which would

be starting this fall. Briefly, I would like to

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share with the Commission members my professional background. Very briefly.

I have a BA and an MA from Western

New Mexico University in Silver City. I have a

Ph.D. from UNM in Albuquerque. I've been a teacher

at all three levels, elementary, middle school, and

high school, and I've been an administrator, a

principal at all three levels, elementary, middle

school, and high school. I have also served as

Executive Director of the New Mexico Association of

Elementary School Principals, as well as a professor

at New Mexico State University.

I would like to address some of the comments made by the PED Charter School Division Staff and/or the PEC Commission members, the PEC members during the 2013 hearing of the PEC regarding the application of the Columbus Community Charter School, and what they felt was one of the key challenges of the application. And I quote:

"This application paints a very interesting picture of a community that's in desperate need for a secondary school."

"The Charter School Division was very impressed by the founders, who demonstrated a high capacity in their understanding of what's needed in



Columbus and for their charter school."

These are all comments from the 2013

3 hearing.

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"We very much believe and hope that this school would be a success, and we see the need in the community for this school to be a success."

"We feel that the probability of success is there, but if somehow the founders and the community could find for themselves an educational leader who could fill in the gaps in the educational plan. Given all of that information and all of that behind us, it's our recommendation that this will not be approved this year, 2013, and that those recommendations be implemented and that these founders return to us again having found an educational leader that can fill in the gaps that were found in the application."

"Taking the reviewers' scores and comments into consideration, and after the community input hearing, the CSD's overall analysis is that in order to ensure the success of the innovative and needed charter school being proposed, the founders' capacity must be supported and enhanced by an experienced educational leader."

We've heard that three years now.



"So if you want to be successful in a charter school application, go find an educator that knows what they're doing."

"You need to figure out a way to get an education person to work with you."

What is evident here is that many of the comments made by the Charter School Division Staff and the PEC centered around the application of the Columbus Charter School not having an experienced educational leader to take on this leadership endeavor. The founders themselves realized the need for a qualified educational leader and that this challenge was there for them to address.

I believe they've addressed it.

COMMISSIONER GANT: Five minutes.

DR. A. ARMENDARIZ: I propose to you, the Staff of the Charter School Division and members of the PEC, that I have the necessary skills, abilities, and experience to be able to fill the role of this experienced educational leader that all parties feel is evident from this application.

The community of Columbus has known for years that a community school in the middle and high-school grades will serve its students more effectively in many ways, especially in keeping them



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in school through high school graduation. 1 It is my hope that a decision is made in their favor at this 2 3 Thank you, ma'am. time. 4 THE CHAIR: Thank you very much. You have 5 a couple of minutes left, if anyone else cares to address the Commission. 6 MR. SKINNER: Madam Chair, Mr. Long and I 8 have been here -- this is our fourth year, and we've 9 worked very hard to try to fill all your needs. 10 Last year, as I'm just going to reiterate what 11 Mr. Armendariz said, you told us to bring back 12 people, experienced people. We feel we've done 13 that. We've brought an educational leader. 14 brought our financial person, who has experience. 15 The -- we're just asking you to go ahead 16 and grant us our charter school. If you want to do 17 it with conditions, please do that, so that we can prove to you that we know what we're doing, and we 18 19 can do a charter school in Columbus. Thank you. 20 COMMISSIONER GANT: They've got three 21 minutes. 22 THE CHAIR: You still have a couple of 23 Anyone else have anything to say? MR. DIAZ: Madam Chair, Commissioners, I 24



do want to address the concerns that the Charter

School Division had with the initial budget. I reassure the Commissioners that if this charter is granted, we are 100 percent confident that we would be able to manage the business office and financial affairs of this charter to the full satisfaction of all oversight agencies.

THE CHAIR: Thank you very much. All right.

That -- if that concludes the applicant's presentation, the floor is now open for questions or comments from Commissioners. Commissioner Conyers?

COMMISSIONER CONYERS: Madam Chairman,

Commission members, I have a question for Mr. Pahl.

Last night I was going over the various

recommendations, and I was trying to understand the basis for your recommendations for denial or -- or approval. And one of the things I was looking at was the score sheet, which I assume is a way of leveling the playing field and using that.

I noticed that -- a couple of things: The applicants' possible points varied from one to another. But then I notice, on Columbus, the overall score, they had achieved 71 percent of the possible points; and then another school that you were recommending had only gotten, like, 64 percent,



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and yet you recommended them, and you're not recommending Columbus.

Can you help me understand that?

MR. PAHL: Madam Chair, Commissioner

Conyers, that's a good question. When we went

through this process, we recognized that when we -we have varying amounts of points, because certain
questions on the application are only applicable to
certain schools. So that's why you'll see the
denominator -- or the amount of points vary between
each of the applicants.

In this case, what we see here is that many of the scores are quite good. But when we see elements that are deficient to a degree that one element or two elements are insufficient, then we recommend for -- for a denial.

So in this case, you'll see that the business plan and financial framework received a very low score, much lower than the average that you -- you mentioned. And so that was one reason.

And then, as mentioned earlier, the concern with the curriculum and their plan for developing it.

COMMISSIONER CONYERS: So you're saying that even though you've allocated a certain number of points, but then you're giving more emphasis than





that in your final decision? Is that your recommendation?

MR. PAHL: Madam Chair, Commissioner

Conyers, we have been told -- we have been guided

to -- that we don't have specific cut scores and

that we leave room for these flags that we feel like

are significant enough to -- to not approve -- or

not recommend -- an approval of a school.

COMMISSIONER CONYERS: I guess that's a little confusing to me, when I see that someone has 71 percent, and you're denying them; but another group has considerably less, and you're approving them. So just a little hard to understand that. Thank you.

THE CHAIR: Commissioner Toulouse?

COMMISSIONER TOULOUSE: Madam Chair, maybe this is also for Mr. Pahl. Maybe we should have had a clarification discussion. I had the same concern Mr. Conyers did.

The other concern I have is last year, we were given the names of all the reviewers, the outside. I have no idea who reviewed any of these and whether -- clearly, I agree; these have been very subjective. And without knowing the individuals who were doing it, I have a problem on



acting on a recommendation, having only gone through 1 this one other year, but knowing which people 2 3 reviewed each one. 4 THE CHAIR: Mr. Pahl? 5 Thank you. Madam Chair, MR. PAHL: Commissioner Toulouse, I was unaware that that 6 7 information had been provided in the past. We can provide that information. Also, in relation to both 8 9 of these comments, I'll just point you to Section 2 10 of our Final Analysis and Recommendation sheet, 11 which does refer to how we use the scoring process. 12 And there, we do note the overall score is 13 a factor; but a significantly low score in any one section of the application would warrant a 14 15 recommendation for denial. 16 THE CHAIR: Thank you for that 17 explanation. Further comments, Commissioners? 18 COMMISSIONER GANT: Yes. THE CHAIR: Commissioner Gant? 19 20 COMMISSIONER GANT: Madam Chair and 21 members, I agree with what a lot was put into CSD's 22 recommendation. And Dr. Armendariz mentioned that 23 the school applicant says we have a lot of need in 24 the district -- in the community of Columbus for a 25 charter -- for a school -- high school. But to me,



the application, after reading it, doesn't really address how you're going to fix that need. That's my issue.

I had issues with the facilities. Yes, we were in a gym, and you all pointed out, Mr. Skinner, how great the gym was several times. So I checked with Ms. Casias, Martica Casias, for the average weighted -- the NMCI for the -- that building. it had been evaluated at a 115. That's rather high. And as my position on the PSCOC, I know from experience over the last two or three years, that takes a lot of money to bring it back down to where it's supposed to be before you can even let one child in the building. You need an average of 20, 22, to even get in the door, unless you're where you're getting -- but to tell me that's a good building, it's not. It really is not.

We know from a discussion with the Superintendent that it would take \$4 million to bring that school up to standards, because they were in it before. I don't know where you would get that money.

I have concerns that the curriculum is not in place before school starts. I realize that according to the other Dr. Armendariz, that another



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school is J. Paul Taylor. I'm well familiar with that school. They were denied, too, for some of the same reasons. But they came back and answered all the concerns and were given it.

I understand what you want to do. I have a problem with saying that the reason we want the school is so our kids don't have to drive to Deming. Again, I've asked you several times, "What's the difference between a rancher's kid who lives two hours away from a school, and yours, that lives 30 miles away from the school on a hard-surface road?"

So all these problems that CSD raised and the ones I find in there, I just can't do it. I just can't do it. It just -- I know, and I remember what one of your students from that community said two years ago, and it weighs heavily on my mind what he said two years ago, the valedictorian, who is from Deming. And he explained how -- who his parents were, and he's now going to a prestigious college.

And he said, "Don't do it, because I had all the advantages of Deming."

And I asked you the question the other day: "Do you have -- will you be able to give all





1 the advantages that students at Deming get in 2 Columbus?" 3 And I don't think I had the right answer. 4 Thank you. 5 THE CHAIR: Thank you, Commissioner. Other questions? Other concerns? 6 7 Commissioner Bergman? 8 COMMISSIONER BERGMAN: Thank you, 9 Madam Chair. And, again, I -- as I have in the 10 past, I have serious concerns about the facility. 11 know that you disagree with the Deming 12 superintendent about what the cost is going to be to 13 replace that -- or repair it. Could be \$4 million; 14 it could be something else. 15 But you are not unique in that regard. Wе 16 must have had four or five schools yesterday that we 17 devoted a great deal of time to their facilities 18 That is becoming a problem for all problems. charter schools. It's -- so you're not unique 19 20 there; we understand that. I hope you understand 21 that. 22 It's -- you've got to have a safe and 23 proper place to put the kids. And I know you're 24 caught between a rock and a hard place, because you have -- you get no money from the State to do the 25



building until you're approved and ready to go. But a new school from last year was one of them we were discussing yesterday. They -- the facility they thought they had, it turned out they didn't have, and then they started scrambling.

And they are still scrambling. They're supposed to be already up and running, and they're still scrambling to find a building. So unfortunately, it is a problem for a lot of schools right now.

I also share the concerns about the fact that you want to start school without a curriculum. To me, that just does not sound efficient. I worry that for the month or two, which I think I remember you said it would take you to get your curriculum up and running to at least get you through that first year, the kids are going to lose a month or two of learning. It's just my personal concern on that.

So I am concerned about that.

I salute the fact that you went out -- you may remember in the hearing, I noted that when I read the application. I -- it just appeared to me -- I saw things in that application that I thought indicated you had gone and got, which, as was noted, was one of the things that had been



1 suggested to you in the past. I could tell in the reading of the application the improvement in the 2 3 application. 4 But I still think there needs to be a 5 little more improvement in there. I think -- I hope 6 if -- whatever happens here today, that we can keep 7 this thing -- of course, we did not know about 8 Mr. Diaz until about 15 minutes ago. So we didn't 9 have a chance to ask a question of him. 10 Madam Chair, can I question Mr. Diaz? 11 THE CHAIR: You certainly can. 12 COMMISSIONER BERGMAN: You mentioned that 13 you're in what? California, Arizona, New Mexico? 14 MR. DIAZ: Nevada and Texas. 15 COMMISSIONER BERGMAN: That's five 16 different states, with probably five different ways 17 of doing things. How much exposure do you have here 18 in New Mexico? 19 MR. DIAZ: Our headquarters is here in 20 Albuquerque. I should also mention that I am the 21 founder of the company that developed AptaFund, 22 which is the financial management system used by all 23 but maybe three or four charter schools in New Mexico. 24 25 So we are the only company that has the



experience with the software and the knowledge of
the business office process in New Mexico, among the
other states, to be able to guarantee to the
Commission that as far as the running of the
business office and financial affairs of the school,
it really should not be a concern.

We have a lot of experience. We have a long track record of success. And we really want to take that concern off the table for this school.

COMMISSIONER BERGMAN: Thank you for that.

And I shared -- as I read the final recommendation, there were just parts still of the application that I think were just a little weak, that just really need some more tweaking on it.

And I just wanted to share these thoughts with you. I understand your concerns. I understand you're way down there in the corner of the state.

And I understand that. And -- but I also was very much touched -- I think I've mentioned this before -- by the young man that was from your community, but went to Deming and became a valedictorian. To me, that was such an accomplishment and something to be really prideful about. Yes, that's what he said. He actually did tell us that he thought it would be a mistake



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1 because of all the advantages he had in Deming. So I share what Commissioner Gant said. 2 3 And I thought for that young man, it took a great deal of courage in his community, amongst his fellow 5 Columbus folks. So I was very much touched by that, and I still remember it quite clearly. So I know -- I know there's potential there; I really do. I know what -- but at this 8 9 time, I'm just still a little uncomfortable with 10 the -- where we're standing right at this particular 11 minute. 12 And thank you, Madam Chair. Thank vou. 13 THE CHAIR: Thank you. Other comments or 14 questions, Commissioners? 15 Commissioner Parker? 16 COMMISSIONER PARKER: Madam Chair, 17 Commissioners, I just want to take a brief minute 18 just to say that the time I spent down in your 19 community, what you're trying to do with the school, 20 with the green -- the alternative energy, the 21 construction, I think would be a perfect fit for 22 what's going on down there. 23 So I -- no matter what happens, I strongly 24 encourage you to do what you can to address the 25 concerns on here, because speaking as a parent, it's



hard to make that leap of faith or that trust to you by -- nicely -- with asking us to do when there's some information that's just not there.

But the idea of what you're trying to do down there, I think is fascinating, and I strongly encourage you to do what you can to make it work.

THE CHAIR: Thank you. Other comments?

COMMISSIONER CARR: Madam Chair?

THE CHAIR: Commissioner Carr.

COMMISSIONER CARR: I'm a -- you know, I'm a strong believer in community schools. I think the centralization of schools after World War II was a huge mistake. I -- speaking for myself, I think there should be a school there, you know.

I -- the weaknesses in the business plan and the building are of great concern. And I wish I could vote for this. I would like to see a public school there. You know, I think, you know, based on the resources and everything, your community has, to me, the only answer maybe is a traditional public school. But I -- I am strongly urging you to continue, to please -- I don't know how people are going to vote -- but try again. I admire your perseverance and your tenacity. And I think there's something to be said.



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I know, yeah, Deming has all these things. Big schools have things that smaller schools don't That's typical across the country. But small schools have things that big schools don't have. And that's that sense of close-knit community. And it's a give-and-take.

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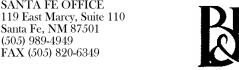
Santa Fe, NM 87501 (505) 989-4949

FAX (505) 820-6349

I live in a very small community, and it's beautiful and quiet. But I have to drive a long ways to go to the grocery store. And I drove an hour -- I rode a bus for an hour and a half every day to school. My mother walked to -- my mother walked two miles to school every day in a small country school. It was one-through-eight, you know. And she got a fine education in that little school.

You know, I -- but I just wanted to express that to you, that we -- we have to look at this kind of hard and cold, and we have -unfortunately. And like an investment, that, also, this does not concern money; it concerns children. And if we -- down the road, we have to close a school down that you started, that's even worse than -- it's worse than not doing it at all. So -and we've had to do that.

So I just wanted to express that to you. And I hope you come back.





THE CHAIR: Commissioner Toulouse?

think one of the things that I see unique about the situation here is the two nations that are involved here. And I think it's too bad we have this hearing up here, then, and you really can't get your people from Palomas up here to also talk because I think you have an awful lot of support there, and I know you have resources to draw from there.

I don't really have a lot of concerns one way or the other, knowing a lot of these small communities in New Mexico and what they can do with a high school or a charter school, whether it's good or bad. I mean, I know some very large high schools in school districts. I got a good education. My son got a so-so one, and my grandson's doing enough better out of a charter school and now in a public high school in that particular extremely large district, that I have a few concerns about the quality of education he's getting from going from having very low grades at the charter school to making straight As at the other.

So I think communities have all kinds of things. And, I mean, I -- I commend all of you people, and I really, really like the bi-nation



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1	approach to things, and I think that's something we
2	have unique here you're not going to have over in
3	Arizona, and you're not going to have over in Texas.
4	And I think that that's the strength you need to
5	play on.
6	THE CHAIR: Thank you. Commissioner Gant?
7	COMMISSIONER GANT: Madam Chair and
8	members and other, I would like to remind that based
9	upon what was said this morning, that at the meeting
10	we did say Commissioner Shearman said that we
11	base our decision on the application as it stood, as
12	we received it.
13	Now, a lot of the comments this morning
14	about, "We will fix the budget, we will come in and
15	do the budget, we will fix all this, we will make
16	this all happen," reminder: We're making the
17	decision on what we had laying in front of us, not
18	what will be. That's something to come, and we
19	don't know anything about that.
20	So and my last question is your
21	application, I believe, is for 500 students; is that
22	correct?
23	MR. SKINNER: Correct.
24	COMMISSIONER GANT: Where are you getting
25	500 students?



1 THE CHAIR: 480. 2 COMMISSIONER GANT: 480, okay. 3 MR. SKINNER: There are approximately 4 200 students in the Village of -- I'm sorry; that's 5 elementary -- approximately 400 students in the Village of Columbus and approximately 800 students 6 that cross each day from Palomas that go to school 7 in the United States. 8 9 COMMISSIONER GANT: How many high school students are in Columbus? 10 11 MR. SKINNER: I'm going to say probably 12 50 high-schoolers from Columbus and maybe a couple 13 of hundred from Palomas. 14 COMMISSIONER GANT: Thank you. 15 THE CHAIR: Thank you. Any other 16 comments, Commissioners? I'm not going to belabor 17 the point. I did say during the meeting, and I've 18 said it before -- you all have heard it -- that by 19 law, what we consider is the application, as it's 20 presented to us. If there are deficiencies in that 21 application, then telling us that they can be fixed 22 is not something we can deal with. It has to be in 23 the application. 24 And quite frankly, what I, personally, am 25 looking for -- and I really think the others, as



well -- but I know that I'm looking for -- I'm 1 2 looking for a plan that if we said "Yes, you can get 3 started," you could get started tomorrow with the plan that you have, that you've presented to us. 5 And I don't feel like your plan is that ready. Last year, when we said, "Your academic --6 7 your educational plan is very weak, get an 8 educational professional to help you," we didn't 9 just mean get somebody on board that can put their 10 name on the application. What my thought was you 11 were going to get somebody on board that was going 12 to write the educational plan in your application, 13 that was going to make it complete, in my mind. 14 didn't happen. 15 You have some really good people with you. 16 But you don't -- your educational plan is still 17 weak, nonexistent almost. 18 There are many other things that are not 19 complete. And I -- so I have to agree with the 20 recommendation that the application is incomplete, 21 in my mind. It's not ready to go. Those are my 22 thoughts.

24 say?

23

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All right. Hearing no further comments or

Does anyone else have anything else to





questions, I have asked our attorney to come up with a proposed motion, either way, for acceptance or for denial. It's on his computer. Whoever chooses to make the motion will have access to that computer so that they may choose whichever motion they choose to make and, that it will be worded correctly and legally, because that's very important at this part of the process.

So that's what I'm going to ask now.

Hearing no further questions, the Chair would entertain a motion. Who would offer to make that motion? I'm looking at Commissioner Bergman.

COMMISSIONER BERGMAN: Let me -- do I have to move over here, or can I --

MR. GRANATA: And, Madam Chair, if I may just address --

THE CHAIR: Please.

MR. GRANATA: And just for the record, I just want to make it clear what I've been doing is making notes of what all the Commissioners have said and further reasons. I don't necessarily have a motion drafted up, by any means. But what I would encourage all the Commissioners to do is to discuss and carefully consider each one of the reasons that the board -- or the justifications that the board



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1	has for either denying or approving the school's
2	application. So
3	COMMISSIONER BERGMAN: Madam Chair, then I
4	would suggest, as we have done in past years, I
5	believe we need to take a brief recess. I would be
6	more comfortable with having my entire motion
7	written down on a piece of paper to be sure that I
8	get it exactly correct, the way the entire
9	Commission wants it to read. That is my suggestion.
10	THE CHAIR: That's fine. We'll take five
11	minutes to confer with our attorney.
12	DR. A. ARMENDARIZ: May I make a comment
13	or ask a question before your recess?
14	THE CHAIR: Certainly.
15	DR. A. ARMENDARIZ: You talked about the
16	motion being either denied or approved. Could it be
17	approved with conditions? Would that be another
18	THE CHAIR: That's always an option, yes.
19	Yes, sir, it is.
20	DR. A. ARMENDARIZ: Okay. Thank you.
21	THE CHAIR: We're going to take a few
22	minutes to confer with our attorney. Then we'll
23	come back with a motion.
2 4	(Recess taken, 9:42 a.m. to 9:47 a.m.)
25	THE CHAIR: Ladies and gentlemen, if



1 you're ready, the Chair recognizes Commissioner 2 Bergman. 3 COMMISSIONER BERGMAN: Madam Chair -well, I can't get -- I'm not sure that's working, 4 5 anyway. Madam Chair, I move that the Public 6 7 Education Commission deny the 2014 charter school 8 application for Columbus Community Charter School, 9 as presented here on the record today, based on the 10 CSD recommendation, to wit: 11 Item 1: The application is incomplete and 12 inadequate. 13 No. 2: The application does not propose 14 to offer an educational program consistent with the 15 requirements and purposes of the Charter School Act. 16 No. 3: The proposed head administrator or 17 other administrative or fiscal staff was involved 18 with another charter school whose charter was denied 19 or revoked for fiscal mismanagement, or the proposed 20 head administrator or other administrative or fiscal staff was discharged from a public school for fiscal 21 22 mismanagement. 23 For a proposed State-chartered No. 4:



governing body of the charter school designated as a

charter school that does not request to have a

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1	Board of Finance or the governing body does not
2	qualify as a Board of Finance, or;
3	5: The application is otherwise contrary
4	to the best interests of the charter school's
5	projected students, the local community, or the
6	school district in whose geographic boundaries the
7	charter school applies to operate.
8	And, also, based on the following issues
9	related to the application, as discussed by the
10	members of the Commission:
11	No. 1: Concerns with the proposed
12	facility, particularly the high score, weighted NMCI
13	index, and the amount of money required to bring the
14	score closer to the average.
15	No. 2: The school curriculum is not in
16	place prior to the beginning of the school year.
17	No. 3: Concerns about whether the school
18	can provide an education comparable to the
19	traditional public high school.
20	No. 4: Concerns regarding the business
21	plan.
22	And, No. 5: Concerns with having to close
23	the school somewhere down the road.
24	THE CHAIR: Thank you, Commissioner. Do
25	we have a second?



1	COMMISSIONER BERGMAN: Oh, Madam Chair,
2	there was a gap here; so I
3	THE CHAIR: Please continue.
4	COMMISSIONER BERGMAN: What is that?
5	No. 6: Application is not complete when
6	submitted to the Commission.
7	No. 7: Overall plan is not ready,
8	particularly the education plan.
9	Now I think we've got it. Thank you,
10	Madam Chair.
11	THE CHAIR: Thank you very much. You've
12	heard the motion. Do we have a second?
13	COMMISSIONER POGNA: (Indicates.)
14	THE CHAIR: Commissioner Pogna?
15	We have a motion by Commissioner Bergman,
16	second by Commissioner Pogna, to deny the
17	application of Columbus Community School for the
18	reasons listed on the official record.
19	Commissioners, is there discussion?
20	Questions?
21	Hearing none, the Chair would ask for a
22	roll-call vote. Commissioner Bergman?
23	COMMISSIONER BERGMAN: High-tech.
24	Commissioner Parker?
25	COMMISSIONER PARKER: This is a "yes"





1	is to	
2	COMMISSIONER BERGMAN: "Yes" is to	deny; a
3	"no" vote is	
4	COMMISSIONER PARKER: Yes.	
5	COMMISSIONER BERGMAN: Commissione	r
6	Conyers?	
7	COMMISSIONER CONYERS: Yes.	
8	COMMISSIONER BERGMAN: Commissione	r
9	Peralta?	
10	COMMISSIONER PERALTA: Yes.	
11	COMMISSIONER BERGMAN: Commissione	r Carr?
12	COMMISSIONER CARR: Yes.	
13	COMMISSIONER BERGMAN: Commissione	r Pogna?
14	COMMISSIONER POGNA: Yes.	
15	COMMISSIONER BERGMAN: Commissione	r
16	Toulouse?	
17	COMMISSIONER TOULOUSE: No.	
18	COMMISSIONER BERGMAN: Commissione	r Gant?
19	COMMISSIONER GANT: Yes.	
20	COMMISSIONER BERGMAN: Commissione	r
21	Shearman?	
22	THE CHAIR: Yes.	
23	COMMISSIONER BERGMAN: Commissione	r
24	Bergman votes "yes."	
25	Madam Chair, that is an 8-to-1 vot	e in



1 favor of the motion to deny. Thank you, Mr. Secretary. 2 THE CHAIR: 3 application for Columbus Community School is denied 4 by a vote of 8 to 1. Thank you, gentlemen. Would the representatives of the DEAP 5 School please come forward? 6 And I was remiss in doing so earlier, and I will correct myself now. The Charter School Division has ten 8 9 minutes to make their presentation. The applicant 10 has 15 minutes to make their presentation. And then 11 the questions and comments from the Commissioners; 12 so just to correct. 13 And good morning. 14 Everybody settled? Please introduce 15 yourselves, and once your introductions are done, 16 your time will begin. 17 MS. BEGAY: Ya-at-eeh. (Navajo spoken.) 18 Good morning, everyone, Madam Chair and 19 Commissioners. My name is Kayla Begay. I am from 20 the community of Navajo, New Mexico, and the Dzit 21 Dit Looi School of Action and Perseverance founders. 22 I want to thank everyone that has been involved in 23 this process so far. 24 I especially want to thank the PEC members



who made the long journey to our beautiful community

to listen to our community members and ask us some really important questions about our application.

We are very excited to be in the final stages of this process, and we look forward to continuing this journey and bringing quality education to our communities.

MS. GARNENEZ: Good morning. Ya-at-eeh. (Navajo spoken.)

Good morning. My name is Prestene

Garnenez. I am also a member of the community of

Red Lake, and I am a founder of the DEAP School, and

I thank you for this opportunity.

MS. BEGAY: So I'd like to start today by giving some background to the purpose of this school. This, the entire process, has been very reflective of our community and the realities that our youth face. Our community and the surrounding areas that we expect to serve have a total of 4,358 school-age children. Nearly 99 percent of those students are Diné. Despite the variety of schools that include public schools, BIA schools and private schools, we still see gaps in academic achievement among our youth. In fact, at the local high school, 30.9 percent did not graduate in four years.



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What's even more alarming is when you look at males, the graduation rate for the school is only 53 percent.

In fact, if you look at the entire Navajo Nation population as a whole, only 7.1 percent of Navajo people hold a bachelor's degree or higher.

Rather than blaming the students, families, and communities for the education gaps, we recognize that the current education programs are not meeting the needs of our youth.

As we research and gather community input from families, elders, recent dropouts, and students, it became apparent that their ideas of education were very different from what is currently offered. The heart of our application is grounded in those ideas. We believe that our youth are completely capable of achieving high academic mastery; but they need a curriculum and a learning experience that matters.

Therefore, we took on the challenge of synthesizing the education hopes and needs of our community. We have developed four key focus areas that we believe will not only increase academic achievement for the students in our community, but also provide the community with opportunities to



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grow. The four focus areas include service learning, wellness, Diné empowerment, and experiential learning through agriculture education.

Our youth need to be engaged in ways that assume they are a resource, not a problem in the community.

Service learning and the community planning curriculum will engage them in opportunities to contribute to the community and problem-solve. Service learning is a deep learning strategy that will help students learn Common Core skills through the integration of content knowledge and application. So our students will be able to learn these skills while building and tending to a community garden, and they are -- they can do things that are beyond what they have right now.

They won't just be sitting in a classroom. We're very excited to create this curriculum. In fact, our board and supporters include a variety of experienced educators that are already involved in curriculum design and implementation.

Both of us founders are fully committed to creating this quality program, and we have already begun the process. In fact, we are working closely with NACA to understand the way they create



curriculum that is relevant to students.

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Additionally, we have developed a strong partnership with the Department of Diné Education and other local charter schools leading the way in innovative learning.

We know that our application is very strong, and we are ready to begin working on items in the Planning Year Checklist immediately.

Our focus on community centered learning that is infused with meaningful and relevant experiences is key in closing the achievement gap for our students. We believe that regardless of their exceptionalities, individual goals, family situations, or identities, all children and families should have access to a quality education. Our goals and expectations are very high, not only for our students, but also for our staff.

We recognize that it will take much dedication, expertise, and focus; however, we are prepared to do whatever it takes. We believe that our application is strong, and, if approved, we will continue to grow and operate at the capacity required to bring our mission and vision to life.

MS. GARNENEZ: This is true. We are willing to do whatever it takes to create a school



that works, to place the education of our children first, and by making learning relevant in their daily lives, by making our communities learning laboratories and offering our children a meaningful way to contribute to the growth and improvement of our community.

Over the past eight months, we participated in community strategic planning with our local government. In these sessions, the community identified several areas that would seek to revitalize our community, such as making agriculture an economic driver and as a way for our young people to get back in touch with nature, to get back in touch with the traditional teachers and roots, and as a potential way to combat -- to incorporate healthy foods and physical activity as a way to combat the health disparities in our community.

We believe that areas of focus will help us do this. In fact, we are already looking at a way to enhance those areas. We are excited to grow our agricultural component of this school. We've already reached out to and had conversations with the NMSU's Agricultural Extension Office in McKinley County and, we are working to start a 4-H chapter in



our community, and we're recruiting kids right now. We've already partnered and collaborated with other organizations in the community. A local nonprofit community organization have applied for grant funding to purchase material and equipment for a greenhouse. If funded, we have plans to access the community to help build the greenhouse.

We're reaching out to the National
Wildlife Federation to help in converting public
spaces and promoting edible landscaping in our
community. We want to work with the local housing
entities in creating agri-hoods, where neighborhoods
work together creating community gardens, and
neighbors learn from each other and get to know each
other.

As a community, we believe this will give our students and families plenty of opportunities to learn about other sustainable concepts in community development. They learn about this in school, and they will see it all around in their community.

We know that in order to meet high academic expectations we have set with additional math and science credits and participation in State standardized and college entrance assessments, our youth need to be supported in developing wellness



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habits, setting goals, and persevering. That is why wellness is a key component of our plan.

Students will have an adviser that they will meet with regularly, and we will develop partnerships with organizations and people that bring resources to the school. As you can see, partnerships and collaboration are key to the success of the school. We've already begun a lot of it.

For our facilities, as you know, we were looking at potential options; first, with cohabiting with the local school district, which would allow us to meet the requirements for E-Occupancy and other State requirements.

Our second option was to lease a chapter-owned building that was used for an adult education learning center, and possibly moving leased portables to the school district.

The third option was to look at undeveloped land within the community.

COMMISSIONER GANT: Five minutes.

MS. GARNENEZ: We now have a fourth option: A local day care that is having a new facility constructed for them right now will be vacating that building. We'll be looking to work





with the Navajo Nation -- actually, we've already reached out to the Navajo Nation to either try and lease this building or to acquire this building, hopefully, for free.

The building currently meets the requirements for a day care facility and includes a commercial kitchen.

We're also working with Mark Tolley of Albuquerque Public Schools to help guide and offer best practices with facilities issues.

Lastingly, we have a talented and committed board in place. We have Dr. Florinda

Jackson here, who has been an administrator for many, many years with schools in Arizona. They are excited about becoming a Board of Finance and helping us to launch our student recruitment. All our board members are from the communities and seek to recognize the significance of DEAP, to honor our history, revitalize our culture and community, and prepare our young people to thrive in a modern society.

THE CHAIR: Thank you very much. Any other comments?

COMMISSIONER GANT: We didn't have Matt.

THE CHAIR: Thank you. I know. Mr. Pahl,





may we have CSD's recommendation?

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2 MR. PAHL: Absolutely. Thank you,

3 | Madam Chair, members of the Commission.

First, thank you for the effort that you've put into your application, and thank you for inviting us to Navajo in August. As a former teacher in Church Rock, I know how beautiful the northwest corner of our state is in August, and I was very happy to be able to drive through there. Thank you.

The Charter Schools Division found DEAP's application to be complete and adequate. In addition to it being clear and comprehensive, it has a strong mission statement that is supported by a sound academic framework and educational plan. So we have all those arrows aligning with one another.

The applicants have integrated the unique aspects of Navajo language and culture into the instructional day. Further, the applicant's understanding of governance and organization was clearly demonstrated, both in the application and capacity interview.

The members listed for the initial governance council have diverse strengths to help guide the proposed school in its infancy. The



school has gained strong community and regional support, as indicated by representation at the community input hearing.

As Commissioner Bergman mentioned, much time has been spent on facilities within the last 24 hours, even. There are difficulties finding facilities across the state, but particularly in this area of the state.

The Charter School Division feels that -that the school has a -- or the applicant -- has a
good plan in place and includes those three, and now
four, potential facilities. They've done their due
diligence, and we feel that they have the
appropriate plan in place, as we see several schools
move to their B and C options when they're looking
for facilities. It's good to know that they have at
least three on board.

The application did not provide a described curriculum. However, the application does include a defined time frame with assigned responsibilities of who's responsible and an assurance that it will be completed for Grades 6 and 7 by March of 2015. If approved, the Charter School Division will monitor this process closely.

The Charter School Division recommends the



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1	approval of DEAP's application, with the following
2	conditions:
3	First, to obtain standing as an approved
4	Board of Finance.
5	Second, to secure a facility that meets
6	PSFA approval and obtain E-Occupancy.
7	Third, to complete the Planning Year
8	Checklist.
9	Fourth, to provide a detailed scope and
10	sequence for all grade levels and subjects offered
11	in the first year, aligned with the charter
12	application.
13	And fifth, prior to opening, provide a
14	detailed curriculum for all grade levels and subject
15	matter offered in the first 60 instructional days,
16	aligned with the charter application.
17	Thank you.
18	THE CHAIR: Thank you, Mr. Pahl.
19	Commissioners, you've heard CSD's
20	recommendation. You've heard from the school. Do
21	you have questions or comments?
22	Commissioner Bergman?
23	COMMISSIONER BERGMAN: I would like to
24	note for the record that due to a last second
25	unforeseen circumstance, I missed your hearing.



That's the only one I missed this summer. 1 looking forward to being up in your part of the 2 3 state; it's a beautiful part of the state. 4 I did want to note, for the record, I did 5 read your application. I did read the CSD's preliminary analysis of that application. When they 6 became available, I did read the minutes of that And I, of course, have read the CSD's 8 final recommendation. 9 10 I just wanted that on the record. 11 Thank you, Madam Chair. 12 THE CHAIR: Thank you. And we appreciate 13 that. 14 Just for information, any Commissioner who 15 is not able to attend a community input hearing is 16 asked to read all of the information from that 17 hearing, and, as Commissioner Bergman just mentioned, all of the information following that 18 19 hearing. So I believe all of our Commissioners that 20 21 were not there have followed that. And certainly, 22 that's a lot of reading; but it's worthwhile, and we 23 need that information to aid in making the decision. Before anyone else asks, in all of the 24



stuff that I have written, notes that I took about

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your application and at the community input hearing
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     and all of that, I somehow missed writing down the
 3
     number of proposed students. Could you give me that
     just quickly, please?
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               MS. BEGAY: Sure. So it's on the second
 6
     page of -- or Page 4 of our application. In Year 1,
 7
     we intend to have 60 students.
 8
               THE CHAIR:
                           I'm sorry. Say that again.
 9
               MS. BEGAY:
                           In Year 1, we intend to have
     60 students.
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               THE CHAIR:
                           60.
12
                           30 will be sixth grade, and 30
               MS. BEGAY:
13
     will be seventh grade. And then each year, we'll
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     add 30 more students. And so in Year 2, we're
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     looking at 90.
                      In Year 3, we're looking at 120.
16
     In Year 4, we're looking at 150. In Year 5, we're
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     looking at 180. And by Year 6, we will be a full
18
     six-through-12 school; so our enrollment cap will be
19
     180.
               THE CHAIR: Will be 180.
20
               MS. BEGAY:
21
                           Yes.
22
               THE CHAIR:
                           All right. Thank you very
23
    much.
24
               Commissioners, do you have questions?
25
               Commissioner Convers?
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commissioner convers: Yes. My first is -- let me get this -- for Mr. Pahl again. I noticed, as I was evaluating this, the 95 percent of possible scores, which is, I think, very good, and was the highest of all the schools. And yet there's still a long list of conditions placed on them.

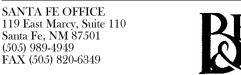
Is that -- and it looks like that's just standard? Is that what you're doing when you recommend?

MR. PAHL: Thanks for that question, Commissioner Conyers.

Madam Chair, Commissioner Conyers, there is a standard list that we generally use. This year we added that the curriculum needs to be ready for school prior to the beginning. In some cases, you'll find that the list of conditions was expanded. But in this case, the conditions are relatively uniform and something that we would ask of all schools prior to, you know, recommending approval for them to commence operations.

And just in relation to the score, our rubrics asked for clear and comprehensive answers.

And so that -- when we look at the rubric, it's almost a review of the amount of information they've given us in the application as applicable to the



questions. And they did a very nice job of writing, and that's why the scores were that high.

COMMISSIONER CONYERS: Okay. Thank you.

Madam Chair, I have a question for the school personnel. Good morning. (Navajo spoken.)

Can you -- I was trying to figure out how to say the name of your school in Navajo, and I'm curious as to what the significance is.

MS. BEGAY: Okay. So the first part is
"Dzit." And that means "mountain" in Navajo. "Dit
Looi"; that means it's hairy. So if you -- for
those of you that visited our community, you saw the
mountain in the distance, and it's called "Fuzzy
Mountain." And it's a very sacred site. Years ago,
our people, they would gather many traditional
herbs. And my grandpa -- he was a medicine man, and
that's where he would do a lot of different
ceremonies and prayers.

There's a lot of sacred wildlife up there. So we thought it was important to include that in our community. Our community is currently called "Navajo"; but that was a name that wasn't necessarily given -- that we chose. It was given to us. And we really want to pay homage to the legacy of our ancestors and the beautiful land that it is.



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COMMISSIONER CONYERS: Yeah. The last 1 2 school I worked at it was at Dzilth-Na-O-Dith-Hle. 3 And people in the area struggle with that, but it's easy to say once you know how. Thank you. 5 THE CHAIR: Thank you. Other questions or 6 comments? Commissioner Carr? 8 COMMISSIONER CARR: Madam Chair, members 9 of the Commission, I'd just like to compliment you 10 on your application. And your school sounds like it's prepared for success, and I wish you great 11 12 success. 13 I thank the -- I also read the minutes. 14 And I wish I could be there. Unfortunately, it's 15 always my first week of school, because I'm a 16 teacher, and it's very difficult for me to get to 17 those. But I do read them. I know the local superintendent had -- he 18 19 had issues. I think a lot of times, you know, the 20 local schools are struggling for resources. All the schools are underfunded. And I think a lot of -- a 21 22 lot of those concerns from -- you know, not 23 always -- but a lot of times, people are always concerned about a lack of resources, and 24



underfunding of our schools, in general.

think that's where most of that stems from. 1 2 And I know there was a -- they had just 3 put up a new school that was not too far, I think, from --5 THE CHAIR: Two new schools. Is it not two new schools? 6 MS. BEGAY: 7 They put in two new schools in the District. But they are located in Gallup. 8 9 our community is 43 miles from Gallup. 10 COMMISSIONER CARR: Oh, okay. Probably evidence of support probably should have been 23, 11 12 just based -- but other than that, I think you've 13 got a great plan going, and I strongly support you. 14 And, again, I wish you great success. 15 THE CHAIR: Commissioner Gant? 16 COMMISSIONER GANT: Madam Chair, members, 17 you have a -- you have one of the better 18 applications we've -- I've seen over eight years. 19 And I understand what you're trying to do; I fully 20 do. And I have really worked hard with what I'm 21 going to say. 22 I read your application when we first got 23 it. And I've had a -- some bad months and bad days 24 thinking about your application. And because of



who -- my -- my beliefs and my thoughts and where I

come from and what I did years ago, starting in the '60s, I'm afraid the state of New Mexico -- and it's not just your school; it's others that -- charter schools that we are seeing come down the road now -- and, please, understand, I understand what you want to do, and I really, really do.

I understand where you live; I understand the situation. And I -- and I -- my background does have some of what I'm talking about in it.

But I'm afraid that the New Mexico -- and maybe other states and I could care less about,

Arizona, Texas, or anybody else -- I'm afraid we are developing, in the state of New Mexico, culturally segregated schools. Because I worked hard in my early life to desegregate schools, I have a hard time.

With that said, if any others come before us like that -- and I think there are -- I just can't do it. Because kids are kids. And I believe that we, as a society, until we quit segregation -- and we still have it -- we're never going to be a true nation of people that are -- get along.

And I'm tired -- I -- we worked hard to raise our three kids to believe quality is quality across the board, regardless of who you come from





1 and where you're from and what you look like. My son quit a very good master's program 2 3 back in Virginia because he could not deal with 4 segregation, that he saw it was in the school. 5 had a chance to go to Notre Dame on a full ride, but was told where he should live in the community 7 because of people; and he could not accept that full 8 ride to Notre Dame because of that. 9 With that said, ladies, I appreciate your 10 application. I appreciate what you're trying to do. 11 But I cannot support culturally segregated schools. 12 I hope you understand where I'm coming from. 13 really -- and I know the rest of the Commission does 14 not agree. But I am an individual. I am -- am a 15 retired military. I fought for my rights -- for 16 democracy and for all children to live equally. 17 That was my goal. Please accept I'm not apologizing. 18 want you to understand where I'm coming from. 19 20 Please. Thank you. Thank you, Commissioner. 21 THE CHAIR: 22 Other comments or questions? 23 Seeing none, I do have a couple of items I 24 want to bring up.



One of the reasons I ask you about your

proposed enrollment is there is a great deal of serious talk this year, going forward into the legislative session, about doing away with small school supplements. For a school that would start out with 60 students and max out at 180, those numbers are so small to support a school in the first place; then if you should lose that small school supplement, could your school survive, do you think?

MS. BEGAY: I think it could. And I think that this school -- the numbers that we picked are really reflective. We are looking at the schools that already exist in our community. And they're only at 25 percent capacity. But we know that as community members, our students, our parents, our families, they're choosing to go elsewhere. And they want something that's in the community, and they can go there their 6-through-12 experience.

And we feel that they're invested, and we feel that those numbers are actually high for our area. And we think a small school, a community school, and we think it's really ideal, and I believe we would be able to sustain those numbers as a small subsidized school.

THE CHAIR: You think that, with the SEG



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and the funding that those small numbers of students would generate, your school could survive?

MS. BEGAY: I believe our school could survive. And I think that if we do have issues with funding, we'll deal with them, as necessary.

But this school is in partnership with the Navajo Nation, too. And I think the Navajo Nation is getting ready to step up and help, because they realize that they have a role in funding schools, as well. And so that's who we're really working with.

And I don't think that that's really existed before. So I think that in addition to having support from the State, we're looking to our Nation. And we're also talking to Arizona, because our school is right on the border; so we anticipate that students from Arizona will come, as well.

So I think we're thinking about funding our school, not just through SEG funding. I think it would be foolish to rely completely on that.

We're constantly looking for other resources to make sure that we have the funds to support it.

THE CHAIR: As you and I discussed at the community input hearing, I am seriously concerned about your finances; I really am. I personally think that's too few students to support what, in



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essence, is a school district. A State charter school is in essence a district of its own. So I'm very concerned about that.

As we talked at the community input hearing, I'm very concerned with your staffing plan. I don't think you have staff enough to do the job as is set out to be done. I don't think you have enough teachers. I don't think you have enough support staff.

I'm very concerned about facilities. I know you have a backup plan, other facilities that could be used. But in your budget, there's no money to prepare those other sites. If you bring in portables, there's no money to lay the groundwork for those portables and to bring in the utilities and to set them up.

You say that the Navajo Nation may contribute. Again, as we said to the school just ahead of you, we can't consider anything that's not in the application. We can't consider anything that's not a done deal.

So if the survival of this school is going to depend on outside sources that aren't there yet, I can't consider it. And I am very concerned about those things.

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I agree with Commissioner Gant. I think we're segregating our students. As we talked about in your application, and I pointed out the place where it said "Navajo Nation students" -- I don't remember the exact wording -- and I reminded you at the time, you cannot limit your enrollment. Probably, the geographic area will limit it. But it's still segregation, in a way. Your children are being so isolated. Just a concern of mine.

And the other concern I raised during the community input hearing was the focus on farming. I realize the culture; it means very much to your people. You can't make a living farming today, not in my experience, unless it's a huge farm and one that's paid for and all the equipment is paid for and all those kinds of things.

I would really have been more inclined to support your application if you had other vocational areas for your students to learn, other ways to make a living.

I think you have a strong application in many ways; but in my mind, you have significant deficiencies: The money, the financial plan, the facilities, the question of -- of segregation.

That's an ugly word, and I don't like it, but it

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does seem like a group of students is being grouped away from others, and I don't want to see that happen if we can prevent it.

Those are my concerns. Would you like to respond?

MS. BEGAY: I'd like to start with the agriculture portion first. In designing this curriculum, we just -- we thought about what sort of resources do we have. If we wanted to go into STEM, really thinking about do we have the capacity to bring in laboratories. And then we really thought about it. Well, outside can be a laboratory.

So I don't think our goal is to create farmers or create jobs for people to just solely enter agriculture. We feel that through agriculture, students will be able to master those science skills, so they're taking those skills and maybe they'll use them to become a doctor, to become an engineer. And so I think that's something that is maybe not as concise in the application.

But we're not trying to make just farmers. We're trying to create a culinary arts program experience, where they're able to access that content.

MS. GARNENEZ: I agree. I think the last



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time we met, I think we had -- you did raise those 1 2 concerns, and we did say, you know, we are not 3 looking to make farmers in our community. There's -- there is a really huge potential to use 5 agriculture as a tool to learn a wide variety of You know, we mentioned biology; we also 6 7 mentioned chemistry and engineering. You know, we 8 need help with the upgrade of the irrigation systems in our community. There's opportunities to do that, 9 10 if kids wanted to go into engineering.

We're also thinking about, you know, the plants that we use for medicinal purposes. The Navajo Nation is considering, has been talking about, creating a medical school that's based in Navajo traditional medicine. There's another opportunity to learn about chemistry and what exactly is happening with those plants. We could create chemists; we could create doctors, start them off there in our community.

I also think, you know, that out in our community earning a living is not the same as other places in the United States. I don't think people intend to become millionaires based on farming. I think many of them do have small farms that they use to supplement their incomes, you know. And in terms



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of creating -- making agriculture as an economic

driver, there's huge potential there for people who

might be struggling. There's an opportunity to

incorporate something that's knowledge for them,

something they grew up doing, and a way to

supplement their incomes.

As far as the facilities are concerned, we have another fourth option, which I actually am really liking, the idea of accessing this vacated day care facility. You know, once we know that we are able to use that facility, definitely, we'll ask -- we'll ask to have PSFC [verbatim] come in and do the -- see where it's at, see where it rates for our E-Occupancy.

We want to do these things. Of course, we don't want to put any of our children in danger.

But I figure, this is a day care facility. If we're putting our smallest babies in those places, it's good enough to probably put high school students in there, mid-school students.

The issue about segregation, I think that's not -- I don't believe that that's what we're doing. I think last time we also mentioned that, you know, we're not saying no to anyone who is not Native, not Navajo, that they can't come to the



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school. We are welcoming everybody.

It's just that the population in our community -- you heard Kayla say that the population is 99 percent Native. A good majority of that, you know, were Navajo. So we're trying to create a school and a curriculum that is culturally relevant to our community.

You know that Native Americans struggle.

We have the lowest graduation rate of any of the ethnicities here in New Mexico. We're saying that the standard way we do education in New Mexico is not working for Native people. We want to try and look at a way to -- to make it relevant to our kids. Even when they're outside of school -- you talk to a lot of Native Americans who live here in Albuquerque or in Phoenix, what do they want to do? They all eventually want to go home. They want to go home to the reservation. We know this. They're comfortable there.

And so we're trying to create a way for the kids, you know, to really appreciate and understand the communities that we come from and that they can give back to the communities, as well, once they're educated. These are things that Kayla and I are trying to do.



THE CHAIR: Thank you very much. I think we need to move on. We're really burning time here.

Let's let Commissioner Carr --

COMMISSIONER CARR: Sorry, yeah. I wasn't going to say anything more. I -- I concur with Commissioner Shearman and Commissioner Gant on -you know, on feelings of segregation. through that time period, and I understand deeply their feelings. As an historian, I know that Native American people have a unique position in history. And they have most surely been more mistreated and pushed around, probably, than almost any other group; arguably, African Americans are right up there, of course. And they've been -- you've been pushed into boarding schools, where your culture has been stripped and your language -- everything that has to do with it.

I think you're in a unique position with the history to support a school such as yourselves.

I -- you know, I think every situation needs to be looked at on its own basis. Schools were segregated and Plessy v. Ferguson backed it up saying, "Okay, as long as the facilities were equal"; well, of course, they never were.

Then Brown v. Board came along and said,



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"No, you know, we're reversing that decision." 1 And there was nothing equal. 2 3 I think we've come a great -- a long way 4 in our relations with other ethnicities in this 5 country, because when you get to know other people, of course, you find out that they're just people, 6 7 too. 8 And, yes, we have cultural differences; but we have more similarities than we have 9 differences. And I think that's true. 10 11 But maintaining your culture is very 12 different. So I just think it's a different 13 situation. 14 I also -- and I seldom disagree with

Commissioner Shearman and Commissioner Gant. In farming -- on the farming issue, you know, a school that I teach at now, we have a relationship with a local farm, and our kids learn those things. Taos County has many small farms that make money. A small organic farm and things like that, there's still -- there's still some.

But nonetheless, I understand. And I came -- I grew up working on a farm, and I don't do that anymore. But the -- what I got out of that was tremendous, working with the soil, seeing things



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grow, working with farm animals, doing all those things, it made me the person I am today, which I think isn't too bad, you know. And so I understand their concerns. I still support your school.

THE CHAIR: Commissioner Toulouse?

Mr. Gant, I really want to take exception to you considering Native people on their own land as being segregated. If they were trying to do an all-Navajo school in Gallup, then that might be a situation that would deal with this. This is — these — the federal government, although they have messed up over and over and over, still recognizes sovereignty of the various Indian Nations. So to me, that is not segregation.

You know, I'm a Native New Mexican; my dad was, my grandfather was. We've had relationships in my family with most of the pueblos, with the Navajo Nation, with the Hispanic communities in Northern New Mexico, with Albuquerque -- you know, I've had great experiences back and forth. But I will say that when I went to an almost entirely Hispanic school, I did better and felt more comfortable than I did when I have dealt with people just from a different part of Albuquerque from where I live.



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I think we all have different cultural 1 2 experiences. And I just -- I just -- I take 3 exception to you considering -- you have your right to do that, but I take exception to, on Native land, 5 in what's called the Navajo Nation, that it's segregation. I might agree with you if it was off 6 reservation land. 7 8 Thank you. 9 THE CHAIR: Thank you. Commissioner 10 Bergman? 11 COMMISSIONER BERGMAN: Yeah, a question 12 has occurred to me, because of what we've been 13 discussing here. In the traditional public schools, 14 of course, English Language Learners are a major 15 concern. Given the nature of what your school will 16 be, primarily, as you've just noted, Navajo; so in 17 your case, we could be talking about a Navajo 18 Language Learner student. By statute you must 19 accept all -- all students, either Navajo or 20 non-Navajo. 21 Should you get that one or two non-Navajo, 22 will you be ready and prepared to accommodate a 23 non-Navajo speaker, make sure they get the 24 comparable education? 25 MS. BEGAY: So even when we look at our



own Navajo youth, there's a study out there that says only 10 percent of Navajo people under the age of 25 speak the Navajo language. And so we're very prepared to make this an important thing.

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It is something that's -- what's considered a dying language. And Navajo people aren't the only people who need to benefit from it. I think other people would. I think that's how we can create relations in our community.

And I think, thinking about segregation, when we started this entire process, we looked at our community, and we asked the people who lived there. And that's where the Navajo culture, that's where that came up. And so it wasn't just, like, "Well, let's just do Navajo everything." We asked our community. And if they felt that it wasn't a need, then it wouldn't have been brought up; but it did, over and over.

COMMISSIONER BERGMAN: Thank you. I was pretty sure what you would say, but I wanted to hear you say it here on the record. Thank you, Madam Chair.

THE CHAIR: Thank you very much. other comments from Commissioners?

Hearing none, the Chair would entertain a





1 motion. Commissioner Bergman? I just wanted to 2 COMMISSIONER BERGMAN: 3 note that CSD has put their standard list of 4 conditions on here. But as we have done in the 5 past, any Commissioner wanting to add a condition after we discussed it, this could also be done. I 6 7 just wanted to make that note. 8 THE CHAIR: Thank you. For any 9 Commissioner who might want to make the motion, 10 again, our attorney has suggested wording. 11 someone would volunteer to make the motion, I would 12 ask that you step over here, read the wording, and 13 see if you agree with that to make the motion. 14 COMMISSIONER TOULOUSE: I'll do it. If I 15 don't cough. My cough is getting worse by the 16 minute. I hope I can last through all of these. 17 (A discussion was held off the record.) COMMISSIONER TOULOUSE: Madam Chair, I 18 19 move that the Commission approve, with conditions, 20 the 2014 charter school application for Dzit Dit Looi School of Empowerment, D-E-A-P, DEAP, as 21 22 presented here on the record today, with the 23 conditions recommended by -- oh, I read them off of 24 here? Okay -- having to go back and forth -- to: 25 Obtain standing as an approved Board



1	of Finance.
2	2. Secure facility that meets PSFA
3	approval.
4	3. Complete the Planning Year Checklist.
5	4. Provide a detailed scope and sequence
6	for all grade levels and subjects offered in the
7	first year, aligned with the charter application.
8	And, 5. Provide a detailed curriculum for
9	all grade levels and subjects matter offered for the
LO	first 60 instructional days, aligned with the
L1	charter application.
L 2	COMMISSIONER PARKER: Second.
L 3	THE CHAIR: You've heard the motion by
L 4	Commissioner Toulouse, second by Commissioner
L 5	Parker. The motion is to approve the application of
L 6	the DEAP school with conditions as have been noted
L 7	on the record, and in the written recommendation
L 8	from CSD.
L 9	Further discussion?
20	Commissioner Bergman?
21	COMMISSIONER BERGMAN: Actually, I would
22	like to add Director Pahl had added a couple of
23	words to one of the conditions. Under No. 2, he
2 4	had what he read was "Secure a facility that



meets PSFA approval and obtains E-Occupancy."

1	We did not state that last part.
2	COMMISSIONER TOULOUSE: No, that wasn't on
3	this.
4	COMMISSIONER BERGMAN: It wasn't on the
5	original.
6	THE CHAIR: Mr. Pahl?
7	MR. PAHL: Just so yeah, we can't get
8	PSFA approval without it having E-Occupancy. So my
9	comments were redundant.
10	THE CHAIR: So it's there without actually
11	being stated. All right.
12	Further discussion, Commissioners?
13	I would ask Commissioner Bergman for a
14	roll-call vote. Remember a "yes" vote is to
15	approve; a "no" vote is to deny.
16	COMMISSIONER BERGMAN: Commissioner
17	Conyers?
18	COMMISSIONER CONYERS: Yes.
19	COMMISSIONER BERGMAN: Commissioner
20	Peralta?
21	COMMISSIONER PERALTA: No.
22	COMMISSIONER BERGMAN: Commissioner Carr?
23	COMMISSIONER CARR: Yes.
24	COMMISSIONER BERGMAN: Commissioner Pogna?
25	COMMISSIONER POGNA: Yes.



1	COMMISSIONER BERGMAN: Commissioner
2	Toulouse?
3	COMMISSIONER TOULOUSE: Yes.
4	COMMISSIONER BERGMAN: Commissioner
5	Parker?
6	COMMISSIONER PARKER: Yes.
7	COMMISSIONER BERGMAN: Commissioner Gant?
8	COMMISSIONER GANT: No.
9	COMMISSIONER BERGMAN: Commissioner
10	Shearman?
11	THE CHAIR: No.
12	COMMISSIONER BERGMAN: Commissioner
13	Bergman votes "yes."
14	Let me count, Madam Chair.
15	THE CHAIR: It's 5 to 4.
16	COMMISSIONER TOULOUSE: 6 to 3.
17	THE CHAIR: 5 to 4.
18	COMMISSIONER BERGMAN: Actually, it's 6 to
19	3, Madam Chair; six "yes," three "no," to approve
20	the application.
21	THE CHAIR: Is that correct? That's not
22	the way I put it down.
23	COMMISSIONER BERGMAN: Would you like me
24	to reread the list here?
25	THE CHAIR: I would. Please read it





1	again.
2	COMMISSIONER BERGMAN: Commissioner Pogna
3	voted "yes"; Commissioner Toulouse, "yes";
4	Commissioner Parker, "yes"; Commissioner Conyers,
5	"yes"; Commissioner Carr, "yes"; Commissioner
6	Bergman, "yes". Commissioner Peralta voted "no";
7	Commissioner Gant voted "no"; Commissioner Shearman
8	voted "no."
9	THE CHAIR: Thank you for that
10	clarification.
11	The motion passes by a vote of 6 to 3.
12	The application of the DEAP School, with conditions,
13	is approved. Congratulations.
14	MS. BEGAY: Thank you.
15	(Applause.)
16	THE CHAIR: If you all would wait just a
17	moment, please, we have some paperwork that needs to
18	be signed, and let's just do it while you're here.
19	MS. BEGAY: Okay. Sounds good.
20	COMMISSIONER BERGMAN: Madam Chair, I'm
21	trying to get your attention.
22	I know you all know this. You're going to
23	have a planning year. There is a Planning Year
24	Checklist provided by the PED and the CSD. I would
25	strongly encourage you to get started on that



1 planning list and get everything done as guickly as 2 We have had problems in the last year with 3 schools that came right up to the end and did not have their Planning Year Checklist complete, and it 5 just caused all kind of problems. And as you heard discussed earlier today, 7 please get started on that facility just as quickly 8 as you can. 9 MS. BEGAY: Of course. 10 COMMISSIONER BERGMAN: Get that wrapped Just save yourself some problems and save 11 12 everybody else. Thank you very much. 13 MR. PAHL: Madam Chair? 14 THE CHAIR: Yeah, let's take a ten-minute 15 break, please, and we'll get these papers signed. 16 (Recess taken, 10:40 a.m. to 10:52 a.m.) 17 THE CHAIR: Ladies and gentlemen, let's The next school on our list is Student 18 19 Athlete Headquarters. If they would please come forward. 20 Mr. Pahl, while they're getting settled, 21 22 could we hear CSD's recommendation, please? 23 Madam Chair, members of the MR. PAHL: 24 Commission, first, thank you. Thank you for your 25 efforts in the application, and thank you for



inviting us to -- to Albuquerque to -- to speak more with you and some of your supporters.

The CSD found that the Student Athlete

Head Quarters -- from here on out, I'll call it

"SAHQ"; I think that's how the school refers to

itself -- we found their application to be adequate.

During the capacity interview, they demonstrated sufficient capacity to implement the plans, as described in the application.

The applicants are a team of dedicated and experienced educators with no less than 15 years of classroom and sports coaching experience. They've secured a building and already begun working with PSFA to ensure that it will be up to code early in the planning year, and currently use the building as a tutoring center. The work the applicants have put forward with students in the tutoring center has allowed them to connect with the potential school community and assess the surrounding community needs.

In addition, the applicants present a strong willingness to address areas of growth, both for students and the school community overall.

The Charter Schools Division found that -- found SAHQ applicants demonstrated an innovative and



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dedicated approach to serving high school students, both in the application and capacity interview. The division did note areas of concern within the application that must receive significant focus during the planning year.

The SAHQ founders must generate clarity around the various instructional strategies they mention in the application and indicate how these strategies will be implemented into a carefully prepared curriculum for all grade levels they intend to serve in the first year.

Additionally, the Division noted that the budget and the application did not completely align with the narratives in the application, and those adjustments must be made.

Should this application be approved, the Charter Schools Division expects the founding team to present a comprehensive budget that aligns with the specifics of the program they present in the application.

During the capacity interview, the review team was given a list of potential governing council members, as well as the experience and skill sets required among those governing council members.

However, we were not provided with sufficient



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evidence that the SAHQ founders have that show a 1 clear understanding and plan for how they will 2 3 recruit and select these governing council members. 4 The Division will look for a clear plan 5 for how this school intends to manage and recruit and collect governing council members, if they are 7 approved today. 8 Lastly, the founders will need to align their lottery policy with legal requirements of this 9 10 process. 11 We feel that the school, due to having 12 those facilities secured, has more capacity to 13 address these curriculum issues and other issues 14 that lie before them. As such, the Charter School 15 Division is recommending approval with conditions 16 for the SAHQ application. The following are those 17 conditions: 18 Obtain standing as an approved Board of 19 Finance. 20 Secure a facility that meets PSFA 21 approval. 22 Complete the Planning Year Checklist. 23 Ensure the budget reflects specifics of an 24 entire academic program.



Provide a detailed scope and sequence for

all grade levels and subject matter offered in the 1 2 first year that align with the charter application. 3 Provide a detailed curriculum for all grade levels and subject matter offered in the first 5 60 days of instruction, aligned with the charter application. 6 And develop a clear -- sorry not "and." 8 Develop a clear plan for recruitment and selection of governing council members and ensure 9 the lottery policy is in alignment with the legal 10 11 requirements of the process. 12 I'll just note that that is what we're 13 using as a standard set of conditions, with the 14 addition of ensuring the budget reflects specifics 15 of the entire academic program, developing that 16 clear plan for recruiting and selecting governing 17 council members, and ensuring the lottery policy is 18 in alignment with requirements. 19 So just want to make that separation for 20 the Commission there. Thank you. 21 Thank you, Mr. Pahl. THE CHAIR: 22 Good morning. If you would please 23 identify yourself and let us hear from you. 24 MS. RODE: Madam Chair, members of the



Commission, my name is Charlotte Rode, and I am one

of the founders of SAHQ Academy. We are very 1 honored to be here. I'll let them introduce 2 3 themselves, and then we'll go into more explanation of our application. Thank you. 5 MR. McAFEE: Madam Chair, and Commissioners, I'm George McAfee. I've been in the 6 7 education profession for 37 years, both at department heads and all types of -- and coaching; 8 so I'm one of the old guys. I'm one of the 9 10 founders. Thank you. 11 SPEAKER: Madam Chair and Commissioners 12 I've David Kovarik. I'm a retired educator and 13 founder. 14 THE CHAIR: And you have 15 minutes for 15 your presentation, if you choose to use all of that. 16 MS. RODE: We'll try to keep it brief. 17 know you guys have a long day. 18 I wanted to first thank you all for what 19 you do, because as someone who's an education 20 advocate I think it's very important that we 21 establish processes and accountability measures for 22 our schools so that we can improve. If we can't 23 measure it, we can't improve it. And I just really



respect the fact that you're here and that you are a

partner; not a judge and a jury, but you're actually

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a partner with the schools so that we can provide a better education for our children in this state.

In our community, we call that "SAHQ family." So if you do approve us and we enter into that agreement with you, we will consider you to be a part of that SAHQ family. And within a family, it's always a benefit when you have instructive criticism, when you have input, when people ask questions. I've been in situations where people don't want you to ask questions, and that's never a healthy environment.

I think that the only limit to the impact that we have is really our commitment to the success of the school, to our children, and the amount of imagination that we have in creating a culture that inspires them.

And I think that within the process that you've created with this application and process that we have to go through to actually get to this point, it helps us to put those processes in place that no matter who's sitting here, no matter who's sitting there, that our school is going to succeed. And I think that's one of the most important things is that we create best practices, that we create processes that will withstand the test of time and



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will withstand any kind of personnel changes within our system.

We are an established resource within the community. I have been a lifetime volunteer for 30 years and have been very involved with education and with children throughout my entire adult life.

These two have been educators for over 30 years -- over 35 years, both of them.

Our program, Student Athlete Head

Quarters, is a nonprofit that actually has a

facility. And we've been in that facility for about

two-and-a-half years; and so we have established

relationship with the community. We have served as

an all-volunteer program. Everyone who is there

dedicates their time, many of them full-time, to the

community, both in trying to inspire kids to attain

their goals in academics, in athletics, and moving

on to college, and getting them through college. We

maintain that connection with them as they go to

higher education.

So I think that the dynamic population that we reach already -- our facility is located right by CNM and UNM right off the freeway; we're very easily accessed for anybody in our area. And we have a good idea of the diverse populations that



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we -- we can reach and that are interested in and have a need for our small community school.

The -- the type of -- of -- Coach McAfee,

I just wanted to mention -- because we talked about
the traditional schools versus the new, innovative
schools -- Coach McAfee called that "rock and fire."
And we have that kind of a diverse atmosphere within our programs.

We have our rocks, our traditional educators, people who have been around forever, developing their curriculum, teaching, understand how the system works and how the kids function. And then we have the fire coming up. We've got the young teachers, we've got the kids who are actually involved in helping us to develop what works for them.

So I think when we combine those two, we have a really dynamic culture that we have already established over the last couple of years, and we continue to build.

The LFC just came out with a report that says that over the lifetime of a graduating class, that the State could save \$700 million per class if we just graduate more kids and if they are just more prepared for college and we don't have to remediate,



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which is a huge problem in New Mexico; not only our graduation rates, but also the remediation in college.

And I think that, you know, some of the things that they mentioned there were addressing truancy, creating an early warning system, and being able to establish -- being able to keep track of those kids throughout their system within the K-through-12 environment.

I think that you have something like
the -- you know, the third-grade type of reading
system that they want to hold back kids when they're
in the third grade. Well, what's going to be
different their second year of third grade than
their first year of third grade, if you don't have a
system in place that really tracks them in real time
and monitors them throughout?

And I think through our educational plan is that we've developed a system that's real time, that we are actually addressing kids' needs on a day-to-day basis so that we're not waiting until the third grade or the eighth grade or the tenth grade or the time that they graduate, saying, "Oh, wait a minute, you're not ready for college," that we have established an early warning system that is actually



daily for our program, and it creates that accountability that the LFC is stating is going to help with graduation rates and, in turn, help our economy and help with the remediation in college.

Just to go over -- I know there were a couple of you that weren't able to attend the community hearing. And I just want to briefly go over kind of what our educational plan is.

And our educational plan actually has three levels. We have the foundational knowledge, we have applied knowledge, and experiential knowledge.

So the technology component of it is based in foundational knowledge, which is a digital delivery system, like, there are many digital delivery type of programs in the state that meet four days a week for half a day, and the kids are all responsible for all of their work on the computer. For us, that's just a very small component, okay? That's basically allowing the kids to take on the responsibility to say, "I am responsible for learning this."

And the way we do that and the way we maintain daily accountability is that we establish a minimum acceptable standard. So each child has a



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level at which they're expected to perform based on past experiences, tests, things like that, that we're able to establish that they're a "B" student, or an "A" student, or their goals are to go to Harvard, and therefore, they need to perform at a certain level.

So they're not allowed, on a daily basis, to just slide by. They have to perform at a certain minimal acceptable standard. If they don't, they have to repeat the work.

And that doesn't add any work to the teachers, because it's digitally delivered. What that does is put more on the kids' plate and takes away from the teachers, to say, "You're responsible for this foundational knowledge. You've got to learn this basic stuff."

But that's just the foundation. That's not everything.

Then the teachers take over after that foundational knowledge is grasped and completed, and they use applied skills to establish whether the kids actually know what they learned on the computer, and then to dig a little deeper and do projects and involve them in actually interacting with their intelligence and making it work, making



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it actually mean something to them. So that's the second level.

So it goes deeper. You have foundational knowledge that goes wide, which some, that's all they do. And then -- and with that minimum acceptable standard and the fact that it's not based on them sitting in a chair and completing the year, it's actually based on mastery that they actually have to complete the work, that you have that basic foundation that goes wide, and now, the teachers can really focus on relationship and individuals and go deeper.

And one of the really great things about doing it this way is that they can dynamically group those kids so that they are meeting individual needs. So maybe you might have someone who's really struggling, and that technology that we use will identify very specific areas that that child is -- is struggling in without the teachers having to dissect hundreds of papers -- you know, hundreds of pieces of homework, that they can actually dissect that and show them where they're struggling.

They can group those kids together, whether it's individually or small groups, and address those needs. They can also identify kids



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who are advanced and screaming through their curriculum, and then they can feed them more; because in our life -- and what I feel -- I've raised seven children; I have two grandchildren -- that there are a lot of kids who are uneducated who simply don't get the education that they need.

And then there are many, including some of my own children, who were in education who kind of just did the minimum to get by, you know, that they are undereducated, that they graduate high school, and they're not prepared, to their capacity, to perform in college, some of them not even having the ability to apply for college, because, as all of us know, that application process is sometimes complicated. And it doesn't make a lot of sense, and you've got to go back, and you've got to go back, and you've got to go back, and you've got to got to go back in trying to get your classes; and it's just difficult to even apply to college sometimes.

So it's something that we really want to make sure that not only the kids who are struggling, but those kids who are advanced get the kind of support that they need in order to progress. And the way our system is set up allows us to individualize that instruction.





The third component is experiential knowledge. And that's where the community comes in. It allows us to have the kids interact with an economy. And so that economy is something that actually puts teeth to their applied learning and tells them how they can make a living off of it; not how they can go out and get a job, not how they can wait until their parents connect them with something that they know, but they can actually go out and decide for themselves what interests them and how they are going to apply it in a global economy and make a living; not just get a job, but make a living at it.

important and should start very young, so that they can understand. How, the link that we use is athletics; so our -- we're very foundational as far as our core curriculum goes. We focus on the core. We don't have a lot of outside type of courses besides athletics. So we call it "STEAM." It's science, technology, engineering, athletics, and mathematics. So we use that lens of athletics to inspire and engage the children and to make sure that they want to come to school and that they can interact with their learning at a very high energy



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We also engage them with their own health, as well as the teachers, so that we can make sure that the environment we have at school is a healthy one, and that no matter what they choose to do in life, whether it's athletics in college, whether it's medicine, whether it's, you know, going home and staying home with your children, like I did, that you can have a healthy lifestyle, and you understand how that impacts your quality of life, your finances, and your ability to perform your work.

So I think that when we -- when we get to some of those issues, I think that our financial issues that were brought up were addressed in our capacity hearing. And in the evaluation after our capacity hearing, it states that they were addressed sufficiently, and that we do have a very strong -- a very strong financial package within our application.

And one of the issues with the budget, which the paperwork that I provided after the community hearing shows, that one of the issues was the -- the teachers' pay scale. And what we did is we put a very high number in there for teachers'



pay, so that we didn't have to put the breakdown each year and provide pennies and cents as far as what the increases would be for merit pay.

But the merit pay was associated with the administrator's evaluation and not the State's evaluation.

The lottery issue, one of the things I think that was a misunderstanding on the lottery -- although, I did print out and include that in our paperwork that I submitted -- was that we said that we were going to do part of it online. Now, what I meant by online is that when you submit your letter of intent, I do believe that that -- if it's not okay, then we certainly won't do it -- but I think students can submit a letter of intent online. They can't go through the entire application process online. But I do think that they can fill out a letter of intent online.

If that's not the case, then we'll adjust that. Whatever we need to do -- and we repeated that many times throughout the application -- we will abide by law. So there's nothing that we're challenging or trying to get you to change about the law. So whatever we need to do is abide by the law.

In our governing council question, we did



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state within our application how that was going to function. And that was the very first thing -- our founding board is what we feel is our governing council to begin before the process. After the -- after the application is approved, we stated in our application, the first order of business for the founding members were to establish a governing council. We did provide a list of names of governing council members that we've already spoken to, those that were confirmed, and those that were being considered for that position.

And we also did provide within our application things that we would be looking for within a governing council. We also have a list of "go" teams, which are similar to, like, a transitional -- when you have a new person in government, and you have a transition team. Then we submit a list -- a full list of "go" teams that go anywhere from facilities to curriculum to fundraising to the facility, that we've already started to establish community members that are going to lead those "go" teams.

And those "go" teams are basically in charge of implementing those things within our school, so that we're insured that our Planning Year



Checklist is addressed from day one, and that we 1 2 have qualified professionals. 3 It's not us founding members trying to do 4 everything; but we have qualified professionals who are invested in the success of the school. 5 You saw the amount of people that we had 6 7 at our community hearing. We had over 400 postcards 8 there of people who support us. We've already met 9 with community members, and they support what we're 10 doing and are willing to step up and help you. 11 Thank you very much. 12 THE CHAIR: Thank you for that 13 presentation. Commissioners, I think the time is 14 up. 15 Commissioners, you've heard the CSD recommendation and the presentation from the school. 16 17 Do you have questions? 18 Commissioner Bergman? Thank you, 19 COMMISSIONER BERGMAN: 20 Madam Chair. I would like to start where we had 21 discussed during the hearing. You used the term 22 "accountability" throughout your statement. 23 glad to hear that. You were required to put



through -- forward two performance goals. You

remember we discussed these very closely.

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The ones you put forward, the first one was for BMI. That is not an academic goal at all. That's a health-and-fitness goal. Fine.

The second goal was progress towards graduation. Well, that gets a little closer to academics, because you have to have the grades to graduate. But you'll remember, you put forth no reading goals; you put forth no math goals. am concerned enough about that, as you might have gathered in the hearing, that if -- should there be a motion to approve your school with conditions, that the CSD has their standard conditions, I'm going to propose that a specific condition be added that you guys come to the contract -- to the performance contract negotiation prepared to agree to a specific reading goal for your student body and a specific math goal for your student body. Otherwise, I'm going to have some difficulty with voting for the application.

I understand you're talking about academics throughout. But without specific goals, how are we to judge how you're doing academically, other than your school grade? And as a new school, it will be two or three years before you've really established what your school grade is going to be.



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So I $\operatorname{\mathsf{I}}$ really am going to ask for that condition. Where do you stand on that?

MS. RODE: Well -- do you want me to answer? Are you done?

COMMISSIONER BERGMAN: Yes.

much, because I think that that may be what we need to do is to be able to articulate that a little bit better; because I do think that it's built into what our goal is. And it also speaks to the fact that it -- when you have an early warning system that the LFC is speaking about, our system directly addresses that need.

And so when we say, in our application -which we did -- of our graduation rates, and that
our graduates will be accepted into a higher
learning of -- environment, that implies that there
are certain basic levels of achievement in both
reading and mathematics.

And within our system, where we establish our course mapping -- which we describe in full in our application -- where each student has their own individual course map that gets them to graduation on time, and they have a minimum acceptable standard that asks them to perform at their -- at their best,



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that those requirements that you're talking about are intrinsic to those goals.

So it's one of those things that we could maybe articulate it better so that you would feel comfortable. And I have no problem doing that.

But when you have those type of daily measurements, our teams that we have based meet on a daily basis. Those requirements of those students on a minimum acceptable standard and on their progress towards graduation are daily, and they're monitored daily.

So it's one of those things that, yes, we could put to say, at the end of their -- when they graduate, or at the end of their eighth-grade year or eleventh-grade year, they're going to perform at a certain level; but when we have daily requirements that require that exact thing, then we are going to be ahead of the game, I think.

And we don't mind any wording that would hold us accountable to that.

COMMISSIONER BERGMAN: Okay. Thank you for that answer. "Implied" is good. "Intrinsic" is good. But they're not measurable.

MS. RODE: Okay.

COMMISSIONER BERGMAN: They're not



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measurable. Later on in their analysis, CSD noted
that you did, in your application, discuss somewhat
assessments, but you didn't really have a plan.
Well, my thinking when I read that and when I read
it in the application, was, "Well, they have no
specific academic goals, so how can they have a plan
to use assessments if they don't have specific
academic goals?"

Now, I know you may have, in your head, some specific academic goals, and you, in your governing council. But in six years, if you were to be approved and you'd come back and sit there again and want whoever is sitting here to approve you for renewal, if you ask for that, this Commission will have to have specific data and specific information to judge the success of your school. And then "implied" and "intrinsic" doesn't come into play. It has to be specific.

And it has to be more than your school grade. I would never tell you to sit back and rely solely on the school grade that's being used in this state right now. One, it may not exist in six years; and two, I would not tie my school's success to one grade established by some formula that's been -- been put together by somebody.



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1	I would want as many measurable and
2	accountable things that would help me get my
3	school so that's one of my concerns. It's for
4	you; it's for your best interests.
5	MS. RODE: I appreciate that.
6	COMMISSIONER BERGMAN: I'll have that
7	added as a condition.
8	MS. RODE: I appreciate that. And I would
9	appreciate the wording, because with our wording of
10	a graduation rate and acceptance into higher
11	education, that wording means something to me that
12	it obviously doesn't mean to you. So the wording of
13	what we can do to establish that accountability and
14	that measurement would be very helpful. I
15	appreciate it.
16	COMMISSIONER BERGMAN: That's why we call
17	it a negotiation. The wording will be agreed to by
18	everybody when we finally get done, no matter how
19	long it takes.
20	MS. RODE: Great.
21	THE CHAIR: Thank you. Any other
22	questions? Comments?
23	Commissioner Toulouse?
24	COMMISSIONER TOULOUSE: Madam Chair, I
25	think I have more comments than questions. You



know, Ms. Rode, I appreciate your enthusiasm. But you're doing a hard sell. I don't react that well to somebody who's trying to push it at me. That's just me.

But all the way through your presentation to us, when you did it, I kept going back to my growing-up years. And I was raised on Oz books, because, you know, there's more than just the Wizard of Oz.

And somewhere down in there, just a few books, there is what I think I remember calling -- that L. Frank Baum set up was the Royal College of -- the Athletic Arts and Sciences. And he had a magic pill that you took for each class, and then you went out on the playing field the rest of the time. And that's what I kept thinking of in what you're doing.

And I have a problem with your magic pill being the online. I think that works much better to do the next level up than to get your basic fundamentals of education -- having had experience with both myself learning computers and my grandchildren in school now -- that to get the fundamentals, you need a teacher, whether, you know, it's a friend -- or anybody, you know, in school,



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teaching you that concept.

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Then you go to the next step, and that online may be where you pick it up. But I wouldn't want to assume all my kids are going to get the fundamentals by spending all of their time in front of a computer screen, where they may be spaced out half the time.

My other concern for you is using the BMI, which I have seen a number of medical professionals saying is not necessarily as applicable as people would like to think it is, because body types are different. And the original index that these are all based from was set up over 100 years ago, and people have changed.

I think when you're dealing with growing children -- I like your approach to children and health. I think when you're dealing with growing children who often have a body image problem, anyway, to put the emphasis you do -- I mean, look at me. I've got grandkids who don't look like me; that's not the example. You know, my family may not seem to have many skinny people, but our little guys seem to be much thinner.

I have those concerns. I don't doubt your enthusiasm; I don't doubt your planning; I don't



doubt your ability to put this together. But those are my practical differences.

MS. RODE: Sure.

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COMMISSIONER TOULOUSE: And I know that you are looking for a certain kind of student who wants to do the athletics. But I have a very athletic grandson, and I presented this to my daughter saying, "Would this work for him?"

She said, "No, absolutely not. She would never put him there, because she needs him to put his energies other places than just in the physical." So I'm just wondering what you're going to get.

So those are more my comments and my advice for some of this. I know it means so much to you. But sit back a little instead, and look at me, look at these people, rather than just -- I know that's your style. But I know from having years and years of trying to sell people on programs I like and want.

MS. RODE: I appreciate it very much. And I am a very energetic and passionate person, and that when I do something, I'm all in. And obviously, you know, for coaching for 30 years -- I'm a basketball coach, and I work with children,



and I work with athletes. So this is my personality, and I won't apologize for it.

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It is not fake. I'm not trying to sell you anything. I'm expressing my passion and desire I have served for 30 years as a career to serve. volunteer. And I love it. And I am not going to I'm not trying to retire. I'm not headed for the doors.

This system is tough; this process is And I'm not backing down from it, because I think that the value that we have in our generations to come are going to determine the direction this state takes. And it is in dire need of energetic, lifelong investors in our state in order to make things different for our kids.

And I think that if we can become champions, the more of us, the better. You know, I want to be a champion for these kids. In regards --

THE CHAIR: Let us move ahead, please.

COMMISSIONER TOULOUSE: But I do think you see that exact kind of champion-ship, though, with everybody sitting here. We don't do this for money.

> MS. RODE: Sure.

COMMISSIONER TOULOUSE: We're another one of those free boards and commissions, where it costs





everybody here a lot more money than our per diem checks to do this job. And so we are passionately committed to this state and our students and our children, too. Thank you.

THE CHAIR: Thank you, Commissioner.

Commissioner Carr?

of the Commission, I do have a question, and I do have a couple of comments. One is, I just wanted you to clarify this issue about teachers don't come in until after they've done the core. Are teachers not involved from day one?

MS. RODE: I apologize for that, the semantics on that. Teachers are involved from start to end, and the kids are actually on our campus. So it's not -- it's not like your online schools or your part-time schools, where the kids are at home doing their work, and then they're coming to school.

What I meant is that they are able to complete their work uninterrupted online with that curriculum. And what happens is instead of having to teach every single fundamental, you're going to identify those fundamentals that the kids are insufficient with.

So instead of having one teacher in front



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of 35 kids, teaching the exact same thing at the exact same pace, which would be like all of you sharing the same computer screen and wanting to go at the same rate, is you're allowing the kids to progress at their own pace, and then you identify where their needs are so that you're addressing just the needs of those individuals who are needing your assistance, or the teachers' assistance, at that time.

So the teachers are actually involved in the online curriculum. They're integrating themselves into the online curriculum. But what happens when you identify an issue with the online curriculum is that now they pull them out, and they dynamically group them so that they're timed -- because that's one of the biggest things is the teachers' time. If the teachers have to spend three hours a day grading papers, or they have to spend three hours a day teaching kids that don't need to be taught that material, that's three hours a day they can address specific needs.

What we're doing is trying to use technology to maximize their time.

COMMISSIONER CARR: You answered the question.





MR. McAFEE: Can I add a little? 1 2 COMMISSIONER CARR: She answered my 3 specific question. But, I mean, I -- it's up to the 4 Chair whether she wants to let you go on. 5 MR. McAFEE: Madam Chair, may I speak to 6 Commissioner Carr? Commissioner Toulouse? I want to take a little credit for her 7 I was her coach in high school; so she's the 8 fire with us. And -- talking about the education 9 10 itself, we have the most experienced group, I think, 11 we've put together. We've been discussing 12 curriculum all the time. 13 So just to clear up for Commissioner Carr, 14 the teacher is there since the beginning of school. 15 But what we are able to do is not going to sit at a 16 computer. The teacher is going to teach, but 17 they're going to teach small groups. They're going 18 to pull them out -- they're not going to sit in front of a screen the whole time. 19 20 I mean, that block of time, those kids are 21 What the teachers -- we're going to have 22 seminars. And you can't do that. I've been 23 teaching a long time in APS, and 36 kids in a -thing. I don't care if you have computers in front 24



of them, we never get to all of them. But we'll get

to every one every day, because each teacher is responsible for 20 kids every day. We meet with them every day to check their progress; so we're with them the whole time.

So they can do a lab with 10 people. We can take them on a field trip, 10. We can take them over to Presbyterian Hospital to see the medical. That's the experiential one we really want to push that we can't do in a regular situation.

COMMISSIONER CARR: Thank you. I have some comments. I think the rock there has quite a bit of fire in him, too. I'm a rock, too, but I think I've actually got some fire in me. And my fellow Commissioners can probably attest to that.

I'm concerned that your overall score is a 64 percent, and we just disapproved a school that was a 67. And we brought that up earlier.

I am concerned about your business plan.

It's at 44. It's not maybe as weak as the other previous school; but that's of great concern. And your education plan was also at 70. And I don't need you to elaborate on it, but I just want to express that I do have concerns with your business plan and the overall score of your application. Of course.



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MR. PAHL: Madam Chair, Commissioner Carr, I just wanted to adjust a little bit to that. This application was subject to robust conversation within the Charter Schools Division. As we noted before with the previous applicant, they had one very low score, which was enough to take them off the table, or as far -- or in our considerations.

When we looked at SAHQ, we see scores -none of those scores are high-flying, but we felt
that each of them was above the threshold we needed
to see. We combined that with the capacity
interviews and the capacity that we felt the school
had, and felt like, given the personnel and the
people that they had to work over the planning year,
that they could address their deficiencies, which,
again, none of them reaching past that threshold,
even if it isn't defined as a number that, "No, this
just isn't good enough."

So know that this was -- this was a difficult decision for us, as well; but it was a combination of scores that showed they had enough there and the capacity within the group. So I just want to put that context along with the score.

THE CHAIR: Thank you, Mr. Pahl.

Other comments or questions?





1 Commissioner Conyers?

commissioner convers: I'd just like to echo what Mr. Carr said. I was looking at the numbers, as well. And -- and I continue to try to understand your basis for your recommendations, because I'm struggling with that.

But, yeah, your score was 1 percentage above of lowest in all the schools. And so I have to wonder about that.

MS. RODE: Can I address that just shortly -- quickly? It'll take me one minute. Less.

THE CHAIR: Sure.

MS. RODE: Okay, I appreciate it. I think at the beginning of this, Commissioner Toulouse had mentioned about the subjectiveness of the evaluators. And I think this is a first-year application, a first-year rubric. And as -- as Mr. Pahl had mentioned, that some of those issues that were brought up within the evaluation of our application were brought up in the capacity hearing.

And if you look at the capacity hearing notes, following the capacity hearing, you will see that that evaluation of our financial plan was completely changed.





So the -- the score that we received during the application process was different than the evaluation that we received following the capacity hearing.

So it did state that we had the capacity, as far as our financial plan was considered. And so I'm not -- I'm not pointing fingers at anyone or saying that there was any mistakes, because I think that this is the best case scenario, you know, to be able to evaluate independently, even though you have different evaluators on each application.

But I think that, hopefully, we addressed that with our -- with our experts during the capacity hearing, and as well as with our curriculum that is unique and innovative, that the description of how that was going to be applied, that we actually -- you know, there are schools out there that just use online curriculum and have been approved for their curriculum. We have that, plus two more layers, with 35 years of experience in each subject matter, that they have a catalog of curriculum to draw from so that they can meet individual needs.

So I think that the application did state that; but because it's innovative and new, that it



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1 had to have some explanation like it did within our community hearing, input hearing, and our capacity 2 3 hearing. 4 So I hope that, not to discount, you know, 5 the concerns, because we want those shared with us, but to say that we did -- we did show some capacity 7 for that. 8 Thank you for that. THE CHAIR: 9 Commissioner Convers? 10 COMMISSIONER CONYERS: Thank you. 11 THE CHAIR: Anything else? 12 Commissioner Gant? 13 COMMISSIONER GANT: Madam Chair, members, 14 I'll keep it short. On your governance council 15 selection, when I read this, I was really disturbed. 16 These are my concerns, that when I read it, it 17 didn't look like parent involvement. It really 18 didn't. It looked like a bunch of professionals 19 going to run this school. And if I were a parent 20 out there, starting out, and I read what is required of a council member, I would say, "Well, that's not 21 22 They don't want to talk to me. I'm just a 23 You know, these are my concerns. 24 Special needs students. That's a magic 25 button for me, for various reasons, and not



important reasons to anybody else but me. I'm concerned that the school can really take care of the real special needs students. What I'm seeing is athletics is for kids that are able to do all those athletic things you want them to do in the mornings when they arrive at school, et cetera.

Many -- all the public schools have to take who walks in the door. And we have public schools with kids that are taken in in gurneys. And I don't think you can do that; I really don't. They're in wheelchairs, they're quads, whatever. They deserve an equal opportunity to an equal education.

That's a concern.

Blended learning. APS is full of it, so this is nothing new; it's nothing added. These are my concerns.

And you had a requirement in there, I believe it is, for a certain percentage of your students who graduate will be accepted to higher education. Don't remember the percentage, but it was high. And my concern is that many kids don't even want to go to higher education; yet you're saying that your kids will go to higher education.

So those are my concerns. I'm just



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1	letting you know what I think. And thank you.
2	THE CHAIR: Thank you. Further questions?
3	Comments, commissioners?
4	MS. RODE: Madam Chair, I'd like to
5	address those, because they were they were in the
6	application.
7	COMMISSIONER GANT: Madam Chair, they are
8	in there. But when I from my point of view, when
9	I read them, they are concerns, okay? Regardless of
10	what the words are I know they're in there.
11	MS. RODE: Okay.
12	COMMISSIONER GANT: But they're my
13	concerns.
14	THE CHAIR: Were those questions,
15	Commissioner, or just concerns?
16	COMMISSIONER GANT: They were just
17	concerns.
18	THE CHAIR: They were concerns.
19	MS. RODE: Okay.
20	THE CHAIR: Anything else, Commissioners?
21	Hearing none, the Chair would entertain a
22	motion. Again, whoever chooses to make the motion,
23	please work with our attorney to get the wording
24	correct.
25	COMMISSIONER BERGMAN: I would just



suggest whoever is going to do it, if it is to 1 approve, it's to add a condition to it. 2 3 deny, do whatever you want, just -- you know. THE CHAIR: Oh, you're volunteering. 4 5 Please go right ahead. (A discussion was held off the record.) 6 7 THE CHAIR: Are you ready, Mr. Carr? I'm dyslexic, but I 8 COMMISSIONER CARR: 9 passed third-grade reading, yes. 10 I, Jeff Carr, move that the Commission 11 deny the 2014 charter school application for Student 12 Athlete Head Quarters, SAHQ, as presented here on 13 the record today, based on the CSD recommendation 14 and the following issues related to the applicants, 15 as discussed by the Commission. 16 1. Concern with the teaching of 17 fundamentals through computer, other than by a 18 teacher. The concern with the use of BMI in 19 20 curriculum. Overall application score generated by 21 22 CSD. 23 Concern with the business plan. 24 And, 5. Concern with the education plan. 25 Oh, there's more. Sorry.



6. Concern with parent involvement, 1 2 particularly involving GC, governance council. 3 And, 7. Concern with special needs kids and concern with higher education goals. 4 COMMISSIONER PERALTA: Second. 5 THE CHAIR: I'm sorry. Who seconded? 6 7 COMMISSIONER PERALTA: (Indicates.) 8 THE CHAIR: We have a motion by Commissioner Carr, second by Commissioner Peralta. 9 I call for discussion. 10 11 And let me just say, I didn't say anything 12 during the opening discussion, because, quite 13 frankly, I agreed with the recommendation from CSD, 14 and I thought that was the way the discussion was 15 going. But apparently, others heard it differently. 16 So now, I think at least I should get my 17 thoughts on the record. 18 I think this is the most innovative 19 application we've had this -- this year, possibly 20 for the last several years. We've approved schools that -- that have some innovative components to 21 22 And as a matter of fact, I think we've got, 23 you know, others coming up today that have some innovation to them. 24 25 But this school is totally innovative.



This school is talking about taking students who have a particular interest -- and we've done that over and over and over again when looking at charter schools; that's one of the -- that's one of the things that charter schools were created to do was to cater to certain groups, certain elements of students, and meet their needs.

We have a school for the deaf. We have many schools for students who have not been successful in a school. We talked this morning, and we approved a school for students on the Navajo Nation. We've done many things for individual groups of students.

And just because athletes are the ones we see on the football field on Friday nights does not mean they don't need some actual attention. There are people out there who struggle with their academics, just like everybody else. There are students who learn in a particular way, just like everybody else.

I think this school has a wonderful idea and that probably could spread to other groups of students. I don't believe I've ever heard of a plan that said, "This teacher is going to have this group of students, and that teacher is going to meet with



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those students every day, and the group, as a whole, is going to know how everybody is doing. And if you have trouble in a class, you're going to get help, from the teacher, from the others in the group, from whomever."

I somehow think we've gotten off track here in looking at the qualifications and the ambitious program that this school proposes to bring to us.

If they have an issue with their business plan, I think it was explained. But if there is an issue with it, I think they have the personnel to fix it. They've already got a facility; they've got an education plan; they've got the people.

My goodness, what else do they need? The curriculum is there. They're going to do blended learning. I believe in blended learning. I think it's the best use of our teachers and the best way to help our students progress.

I know I'm standing on my soapbox, and I'm probably doing a hard sell, Commissioner Toulouse.

But I have to tell you, this one -- this one is very close to my heart. And this is one I think the Commission needs to approve.

I don't -- I don't know how we got off



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1 track here. Anyway, okay. COMMISSIONER TOULOUSE: Madam Chair, I 2 3 didn't buy your hard sell. 4 THE CHAIR: There are several people who 5 want to speak. And I'm sure I want to hear from 6 each and every one of them, okay? COMMISSIONER POGNA: Madam Chair -- I need some clarification. I think I didn't hear right. 8 9 Would you please repeat the first sentence of that motion? The first sentence of the motion? 10 11 THE CHAIR: It was to deny. Is that the 12 question you're asking? 13 COMMISSIONER POGNA: Yes. I thought I 14 misheard. I think it's shocking. I think it sounds 15 like a fantastic school that would be just -- it 16 would be exactly what my three daughters would have 17 loved to attend. 18 THE CHAIR: Commissioner Parker? 19 COMMISSIONER PARKER: Madam Chair, 20 Commissioners, just to echo what you were saying, 21 there was a comment that was made at the community 22 input meetings that this is an opportunity to engage 23 a specific group of students who basically, without 24 trying to stereotype this -- but a lot of athletes,



who when they go to high school or whatnot, they go

1	to school so they can play on the team. They don't
2	care about the grade as long as they get the minimum
3	required to set foot on the field.
4	So I'm particularly fond of the situation
5	where you're engaging these people and putting them
6	in a situation where not only they can succeed at
7	what they do well, but also succeed at something
8	they would not do well, otherwise.
9	THE CHAIR: Thank you, Commissioner.
10	Further comments?
11	Then I will call for the question, ask
12	Commissioner Bergman to do a roll-call vote. But
13	remember, a "yes" vote is to deny this application.
14	A "yes" vote is to defeat the motion.
15	COMMISSIONER BERGMAN: You said "yes" and
16	"yes." A "no" vote is to defeat the motion.
17	THE CHAIR: "Yes" is to deny the school.
18	A "no" vote is to defeat the motion. Did I say it
19	right that time?
20	Thank you. Please go ahead.
21	COMMISSIONER BERGMAN: And before I
22	conduct this vote, I want to note that I'll have
23	something to say after the vote.
24	Better to say that. All right.
25	Commissioner Peralta?



1	COMMISSIONER PERALTA: Yes.
2	COMMISSIONER BERGMAN: Commissioner Carr?
3	COMMISSIONER CARR: Yes.
4	COMMISSIONER BERGMAN: Commissioner Pogna?
5	COMMISSIONER POGNA: No.
6	COMMISSIONER BERGMAN: Commissioner
7	Toulouse?
8	COMMISSIONER TOULOUSE: Yes.
9	COMMISSIONER BERGMAN: Commissioner
10	Parker?
11	COMMISSIONER PARKER: No.
12	COMMISSIONER BERGMAN: Commissioner
13	Conyers?
14	COMMISSIONER CONYERS: Yes.
15	COMMISSIONER BERGMAN: Commissioner Gant?
16	COMMISSIONER GANT: Yes.
17	COMMISSIONER BERGMAN: Commissioner
18	Shearman?
19	THE CHAIR: No.
20	COMMISSIONER BERGMAN: Commissioner
21	Bergman votes "no." Madam Chair, let me count again
22	here. Madam Chair, it is 5 to 4. The vote is to
23	deny that application.
24	THE CHAIR: The Commission has spoken.
25	The application for the Student Athlete Head



Quarters is denied.

MS. RODE: Madam Chair, if I could just address you. My respect for you is no less than what we walked in the door. I think you have a tremendous responsibility. My commitment to the students that I serve, the families we serve at my facility has not diminished, and we will continue to tutor and train and place kids in college, as we have in the past.

And I appreciate the opportunity very much and definitely respect your decision.

COMMISSIONER BERGMAN: Madam Chair?

THE CHAIR: Thank you.

Commissioner Bergman?

COMMISSIONER BERGMAN: I would like to add -- I'm speaking solely for myself now. I hope that you will go back, revisit the application, look at the weak areas, as they were identified, and be persistent, like some other applicants have, and come back and see us again next year. That's speaking for myself.

COMMISSIONER TOULOUSE: May I add, I would like to see you come back with a little bit of retooling with it -- you know, I haven't been here very long. But in my experience of watching charter





1	schools, an awful lot of them are back the second
2	and even the third time before they are approved.
3	Thank you.
4	THE CHAIR: Thank you very much.
5	Commissioners, we've been at this quite a
6	while. What say we take a lunch break and come
7	back?
8	COMMISSIONER BERGMAN: What time?
9	THE CHAIR: 12:30? Is that enough time?
10	All right. We'll be back at 12:30.
11	(A recess was taken at 11:47 a.m., and
12	reconvened at 12:33 p.m., as follows:)
13	THE CHAIR: Commissioners, I believe we
14	have a quorum, so let's get started.
15	The next school is Technology Leadership.
16	If those representatives of that school would come
17	forward, please?
18	Mr. Pahl, whenever you're ready, please go
19	ahead with your recommendation.
20	MR. PAHL: Thank you, Madam Chair. Just a
21	quick note on the agenda. The Great Junior Academy
22	is on there, but I think, as we all know here, they
23	submitted their letter of withdrawal at the
24	community input hearing.
25	First of all, thank you. Thank you for



the time you put into your application, and thank you for being here today and welcoming us to Albuquerque during the community input hearing.

The Charter School Division found the application for Technology Leadership High School to be complete and adequate. The applicants founded two charter schools in the state, and this was reflected in the application.

Further, the school would provide a unique addition to the education environment in the state and has impressive support from the business community in which the school will be located.

Further, the founders have secured additional funding for their planning year to allow for a school leader to work full-time and to get outside assistance in developing their curriculum, two big elements of ensuring a good first year at a charter school.

The Charter School Division found the Technology Leadership High School applicants demonstrated an innovative and dedicated approach to serving high school students, both in the application and capacity interview.

The CSD did note some areas of concern within the application that must receive significant



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focus during the planning year.

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The Tech Leadership founders must generate clarity around how their curriculum will align both with their mission and the Common Core State standards. This is no small task and could not be conducted without the additional resources the founders have put together.

Another concern is how the roles of the founders will change over the course of the planning year. The founders have a clear vision for the school and have carefully selected board members with expertise necessary to drive the school towards their vision; however, the school's relationship with the founders needs to be clarified, both to the PEC and CSD, as the school, if approved, moves forward.

PSFA-approved Facilities Master Plan that seems out of place in this application. Specifically, it noted the name of a different school in many places. This is a surprising oversight, given the experience of the -- of the founders. And I hope the founders address this in their statement.

The Charter School Division is recommending approval with conditions for Technology



1	Leadership High School. The following are the
2	approval conditions that CSD would like to
3	recommend. Before I go down the list, I'll just
4	note that these are the standard ones that we've
5	we've issued for each of the the applicants.
6	There are no additional ones outside of the master
7	plan here, so
8	Obtaining standing as an approved Board of
9	Finance.
L 0	Secure a facility that meets PSFA
L 1	approval.
L 2	Complete a PSFA-approved master plan for
L 3	Health Leadership High School.
L 4	Complete the Planning Year Checklist.
L 5	Provide a detailed scope and sequence for
L 6	all grade levels and subject matter offered in the
L 7	first year that align with the charter's
L 8	application.
L 9	And provide a detailed curriculum for all
20	grade levels and subject matter offered in the first
21	60 days of instruction that align with the charter
22	application.
23	Thank you.
2 4	THE CHAIR: Thank you, Mr. Pahl.
25	Good afternoon. If you all would identify



yourselves, please. Remember you have 15 minutes to
make whatever presentation you'd like.

MR. MONFILETTO: Good afternoon. My name

MR. MONFILETTO: Good afternoon. My name is Tony Monfiletto, one of the cofounders of Technology Leadership High School.

MS. CORTAZZO: I am Kara Cortazzo, the principal, executive director of Technology Leadership High School.

DR. FRIEDRICH: Good afternoon. And,

Commissioners, I am Dr. Paola Peacock Friedrich, one
of the cofounders of Technology Leadership High

School.

MR. MONFILETTO: Madam Chair and Commission members, should I start with the presentation?

THE CHAIR: Please, go ahead, whenever you're ready.

MR. MONFILETTO: Thank you very much for having us today. It's really a pleasure to be here visiting with you all about our application. We believe that the strategy that we've put forward is a unique and, I think, very important strategy, given the needs of the community that we're serving and the particular expertise that we bring as a group of school founders.



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The Technology Leadership High School is intended to be located in the International District in Albuquerque, a community with great needs in terms of employment and prosperity. The community itself is very close to a large number of technology firms in Albuquerque that are very close in proximity to the school and to the community, yet very far away in terms of opportunity for employment and opportunity for prosperous careers in the sector.

Our job, argues school founders, is to connect that community to those employers and provide a pipeline of young people that never would have had a chance to be gainfully employed, particularly in that high-growth employment sector of the city.

Our school focuses on young people who are off-track to graduation who have dropped out of high school. There's a dramatic need, given the 50 percent graduation rate at the local high school -- at the local public high school; that was -- two years ago, that was the graduation rate there.

The youth unemployment rates and the adult unemployment rates in that community are very high,



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and the community is in desperate need of an innovative workforce education partnership for the future.

We are -- since we last visited with you, we have a few things in place since the last time we talked.

Number one, we've secured start-up funding to get the school started, pending approval. We have identified and begun working through project-based curriculum with our industry partners. We have a cybersecurity curriculum that is -- that has begun, and we started working on that with Sandia National Labs, and their cybersecurity folks; and then the STEMulus Center at CNM, their new certificate center at CNM around cybersecurity and other technology certificates, as well as some other employers in that area.

We've also begun and made great progress on an energy storage curriculum with PNM,

Sandia Labs, University of New Mexico Solar Energy

Department -- Solar Energy Engineering Department.

That curriculum development that has begun, we've also found a partner, a middle-school partner, that we will be prototyping the curriculum in the spring; so we have some partners that



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actually are teaching school in the spring, and we're going to be working with them to prototype the curriculum itself so, we'll have some real-life experience in teaching it before school starts.

We have added another member to our team,

Kyle Frazel [ph] right here. Kyle is a Ph.D.

resident from Johns Hopkins University, moved out to

Albuquerque to spend a year with us working on the

development of the school. So we've added more

capacity to our team.

We have begun the work on a building. We have an approved Facility Master Plan that is modeled after Health Leadership and ACE Leadership High School. It's approved by the PSFA. That master plan, we've begun working with some folks who are current facility owners in Albuquerque to seek through a -- a temporary location, and possibly a permanent location going forward.

So we feel like we are well on our way to establishing a successful school. We're firmly planted in the community, firmly planted with the employers, and have a track record of doing good work in this area. Thank you. Kara?

COMMISSIONER GANT: You have ten minutes.

MS. CORTAZZO: Good morning, Madam Chair,





1 and Commissioners. I am Kara Cortazzo, and I am 2 prepared to assume the role of executive director 3 and principal of Technology Leadership High School. 4 I have the experience and support that I need to 5 execute the plan described in our charter. I have begun groundwork over the last 6 7 three months within our community. I have convened key community stakeholders, and I am confident that 8 9 we will recruit and serve our target student 10 population and will meet our enrollment projections 11 for next school year. 12 Thank you. MR. MONFILETTO: That concludes our 13 14 comments. Thank you. 15 THE CHAIR: Thank you very much. We 16 appreciate that. 17 Commissioners, do you have questions? 18 Commissioner Bergman? 19 COMMISSIONER BERGMAN: First, a 20 clarification from Mr. Pahl. I believe I also see a 21 typo in our paperwork, under the proposed conditions 22 for this school. Under No. 4, you used the term 23 "Health Leadership High School." Not sure what they 24 would have to do with this application. I assume 25 that's a typo; is that correct?



1	MR. PAHL: Madam Chair, members of the
2	Commission, that is a rather embarrassing typo. The
3	school name that should be there is "Technology
4	Leadership High School."
5	COMMISSIONER BERGMAN: I actually didn't
6	see it when I read the conditions, for some reason.
7	But I saw it way in the back here, and looked to
8	see; and even I had overlooked it the first time.
9	I want to find my questions here. I have
10	a couple.
11	The CSD, in their final evaluation, had
12	noted that at some point, they apparently found that
13	you were just going to have two staff members. And
14	they were talking about your that would make your
15	student ratio 45-to-1, which is significantly higher
16	than it's supposed to be. Is one of those is the
17	two staff members incorrect?
18	MR. MONFILETTO: Madam Chair and
19	Commissioner Bergman, the staffing ratio is much
20	lower. They had computer this folks that had
21	special ed licensure. We team-teach those classes,
22	which reduces the student-teacher ratios.
23	So I believe it's 25-to-1; is that right?
24	Yeah, 25-to-1.
25	COMMISSIONER BERGMAN: Thank you.



I have one must be back here in the back.

Ah. They also caught in there somewhere that you're going to have an office manager, but you're not hiring an office manager till the third year. And that is the person who's going to be responsible for your internal controls. Certainly, you're not saying you're not going to have an internal control manager till the third year.

MR. MONFILETTO: Madam Chair and Commissioner Bergman, that's right. We have an internal control process that doesn't depend on an office manager.

COMMISSIONER BERGMAN: I knew that. I wanted to hear you say that.

And I know we discussed your goals a little bit. We -- you've been in front of us in negotiations with us before. You know that's where I like -- I poke around with goals a lot; so I know you have some fairly good goals there.

And I know you'll be ready at the proper time when we get around to that. We'll negotiate, as we always do. And -- because I know, as well as I want your school to be successful, you want it to be successful, also. And I've always felt goals help us achieve those kinds of success.



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1 So thank you. And thank you, Madam Chair. Thank you, Commissioner. 2 THE CHAIR: 3 Other questions? Comments? 4 Commissioner Gant? 5 COMMISSIONER GANT: Madam Chair, members, They're not concerns that would 6 these are concerns. 7 lead to a denial of the application. 8 But I go back to what Mr. Pahl said on one 9 of the conditions. And I raised this during the --10 I think it was the last question, in fact. 11 I am concerned that we're -- we've got the 12 third school coming down under the same people. 13 best I can think of it is a big corporation. 14 want to see personally definite non-links between 15 the three schools. I don't -- I don't -- I don't 16 want to see any other school go down the road 17 another one is going down right now. And that is my 18 theory. 19 I really have a fear for that. 20 want the three schools de-linked somehow. I don't know how you're going to do it, and to prove to the 21 22 Commission, and the world, for that matter, that you 23 are not linked at the hip, 'cause --24 THE CHAIR: Totally separate. COMMISSIONER GANT: Totally separate. 25



It's a real concern of mine. And that's what I --1 you know. And that's the best I can say for it. 2 3 just has to be de-linked somehow. Thank you. 4 THE CHAIR: Thank you very much. 5 MR. MONFILETTO: Madam Chair, do you mind if I speak to that? 6 7 THE CHAIR: Please do. 8 MR. MONFILETTO: Thank you for that 9 It's a unique model that we have and a concern. 10 unique way to think about the replication process. 11 Our schools are autonomous, run by different, 12 distinct governing boards. I am not employed, or 13 will not be employed or receive any compensation 14 from, Health Leadership, Tech Leadership, either one 15 of those schools. 16 I'm employed at ACE Leadership. 17 responsibility for Tech Leadership ends when the 18 school is created in the fall. So there is no 19 cross-compensation; there is no interlocking board. 20 Those schools are autonomous, separate, distinct entities, with goals that are unique and distinct to 21 22 all of the schools. Thank you. 23 Thank you very much for that THE CHAIR: 24 assurance. Appreciate it. 25 Commissioner Toulouse?



COMMISSIONER TOULOUSE: Madam Chair, I'm a 1 2 little concerned about facilities. How are you 3 coming in your facility search, knowing that area as well as I do, and knowing the need? 4 5 MR. MONFILETTO: Madam Chair and Commissioner Toulouse, we have begun working on a --6 7 so I have to knock on wood or keep my fingers crossed about this. So we've begun working on --8 9 with a building owner in the Sandia Tech Park. So 10 that conversation has begun. 11 I -- you know, you have to have an A and a 12 B plan, of course. But that conversation is 13 underway, and we think that there's real potential 14 there. And we also think the proximity to the 15 employers is much in our students' interests; so 16 that's where our hope is right now. 17 COMMISSIONER TOULOUSE: Yeah. I wondered 18 if you would end up going that direction; although 19 that is a little farther from where a lot of your 20 students will be coming from. 21 MR. MONFILETTO: Madam Chair, Commissioner 22 Toulouse, that will be a temporary start for us. 23 Our long-term objective is to be in the heart of



Trumbull Park. That's our goal. But there aren't

many buildings in Trumbull Park that would fit our

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1	needs, which is the reason why we're thinking about
2	the Tech Park.
3	COMMISSIONER TOULOUSE: Thank you.
4	THE CHAIR: Any other questions or
5	comments? Concerns?
6	Hearing none, the Chair would entertain a
7	motion.
8	Are you ready? Who would like to make the
9	motion? Commissioner Bergman?
L 0	COMMISSIONER BERGMAN: Before I make a
L1	motion, or word a motion, are there any
L 2	Commissioners that wanted to add additional
L 3	conditions to this? I didn't get that sense from
L 4	our what we just discussed; but I just thought
L 5	keep you all happy that I'd ask.
L 6	So I move that the Public Education
L 7	Commission approve the 2014 charter school
L 8	application for Technology Leadership, as presented
L 9	here on the record today, with the conditions
20	recommended by CSD. And I will read those
21	conditions.
22	1. Obtain standing as an approved Board
23	of Finance.
2 4	2. Secure a facility that meets PSFA
2.5	approval.



1	3. Complete the Planning Year Checklist.
2	4. Complete a PSFA-approved master plan
3	for Technology Leadership.
4	5. Provide a detailed scope and sequence
5	for all grade levels and subject matter offered in
6	the first year that align with the charter
7	application.
8	And, 6. Provide a detailed curriculum for
9	all grade levels and subject matter offered in the
10	first 60 days of instruction that will align with
11	the charter application.
12	That's it.
13	THE CHAIR: Thank you.
14	COMMISSIONER POGNA: Second.
15	THE CHAIR: Commissioner Pogna seconds.
16	So the motion is by Commissioner Bergman, second by
17	Commissioner Pogna.
18	Is there any discussion?
19	Hearing none, Commissioner Bergman, may we
20	have a roll-call vote, please?
21	COMMISSIONER BERGMAN: Commissioner Carr?
22	COMMISSIONER CARR: Yes.
23	COMMISSIONER BERGMAN: Commissioner Pogna?
24	COMMISSIONER POGNA: Yes.
25	COMMISSIONER BERGMAN: Commissioner



1	Toulouse?
2	COMMISSIONER TOULOUSE: Yes.
3	COMMISSIONER BERGMAN: Commissioner
4	Parker?
5	COMMISSIONER PARKER: Yes.
6	COMMISSIONER BERGMAN: Commissioner
7	Conyers?
8	COMMISSIONER CONYERS: Yes.
9	COMMISSIONER BERGMAN: Commissioner
10	Peralta?
11	COMMISSIONER PERALTA: Yes.
12	COMMISSIONER BERGMAN: Commissioner Gant?
13	COMMISSIONER GANT: Yes.
14	COMMISSIONER BERGMAN: Commissioner
15	Shearman?
16	THE CHAIR: Yes.
17	COMMISSIONER BERGMAN: Commissioner
18	Bergman votes "yes."
19	Madam Chair, that is a 9-0 vote in favor
20	of that application for approval.
21	THE CHAIR: Thank you. The motion passes
22	unanimously to approve the application of Technology
23	Leadership as a new State-chartered charter school.
24	Congratulations.
25	MR. MONFILETTO: Thank you.



THE CHAIR: If everybody will just give us 1 2 a couple of minutes, we will get some paperwork 3 signed while you all are still here, and then we'll move on to the next item. (A discussion was held off the record.) 5 If you all are ready, can we 6 THE CHAIR: 7 have the representatives from SH'Weef come forward, 8 please? 9 Mr. Pahl, whenever you're ready, please. Thank you, members of the 10 MR. PAHL: 11 Commission. 12 First, thank you for the work that you've 13 put into the application, and thank you for inviting 14 us to Isleta. 15 The Charter Schools Division found that 16 SH'Weef Shu-Neen -- am I doing okay? Close? 17 Okay -- that the application was found to be inadequate at this time. The school's mission shows 18 19 promise, but the promised documentation does not 20 sufficiently demonstrate evidence of a viable, sustainable school. 21 The deficiencies described below could be 22 23 corrected with significant revision to a future 24 application. 25 The proposed mission is unique, in that it



incorporates the Isleta culture and language into the daily learning of students. The applicants have gained support from the proposed school from several entities in the pueblo and community members.

The Division noted the need for improvements to the application in the areas of the education plan, organization and governance plan, and business and financial plan. The applicants provide a plan for the first six weeks of school, but do not provide a specific curriculum that aligns with the instructional program with New Mexico content standards.

Rather than providing a clear, concise, and comprehensive overview of the curriculum strategies and/or content, the applicants simply provided a proposed list of strategies to be used.

The education plan contained an incomplete scope and sequence and did not address clear, specific, time-bound goals for addressing student progress.

It is indicated that the curriculum will be developed prior to the first week of school by the instructional staff, with the guidance from the head of school; but how that effort will be supported monetarily is not addressed.





Additionally, the organization and governance plan contain conflicting information regarding the separation of roles and responsibilities between the governing council and the head of school.

The application states that the governing council will oversee hiring of staff, that complaints may be brought directly to the governing council, and that the parent organization will report directly to the governing council.

These three issues, although correctable, indicate a lack of knowledge on the applicant's part of the organizational structure and function of a charter school in the state.

Lastly, the business plan was lacking in several areas. There were no provisions made for Level 2 or 3 instructional staff, or the impact enrollment would potentially have on staffing.

There was no mention of an electronic disbursement system, as required by State statute, and the plan had the fiscal year running on a calendar year rather than the July 1st to June 30th, which seemed to indicate a lack of understanding of the school budget process.

The Charter Schools Division recommends



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denial of the application.

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THE CHAIR: Thank you, Mr. Pahl.

Good afternoon. Please introduce yourselves, and you have 15 minutes to tell us what you'd like to tell us.

MS. LUCERO: First, my name is Charlene Lucero, and I am a member of Isleta Pueblo, and I'm one of the founders on the application of SH'Weef Shu-Neen.

MR. LUCERO: Good afternoon. I am Joseph Lucero, one of the founders, and also from Isleta Pueblo. And in terms of my background, I'm -- I have an electronics engineering technology degree from NMSU. And while I was there, I was a student college and career ambassador and communicated quite a bit with the students throughout the state of New Mexico in trying to encourage them to continue on to higher education there.

And after that, being married to Charlene here, we have four daughters, and been doing volunteer work -- did for about 18 years with Cross Country Baseball, and throughout those years, too, trying to encourage our -- those students there to be able to achieve education in terms of whether it be middle school, high school, continuing on to



there; and although they might not go into higher education and college, but to be prepared so that whatever profession they want to follow, if it's vocational or other types of goals that they may have, that they're prepared for that.

Thank you.

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MS. ZUNI: Good afternoon, everyone. My name is Denise Zuni. I am from the Pueblo of Isleta. And my background is I am an attorney for 25-plus years. And my -- I own a law firm in the pueblo, and I do tribal law.

I -- some of my background with respect to education is with -- I assisted the Pueblo of Isleta language program in developing their policies to certify indigenous language teachers.

And I want to expand on Charlene's background. She's our educator on the committee. Thank you.

MS. LUCERO: I apologize. I also have my degree in education. I have a master's in education, and I also have my bachelor's in sociology from UNM. I also have done numerous — put in numerous hours to community service and developed our student — our parent-teacher organization at our local school.



We're founders of that education program.

We also founded our Little League within our -- our community. So we've done a long line of community and start-up programs within Isleta, serving multiple students, and, hopefully, helping them see their potential.

I want to say thank you, Commissioners, for having us here today. Madam Chair. We appreciate the time that you guys have spent to review our application. We appreciate the time that you are giving us now to consider our application, allowing us to be here.

We have found the application process to be enlightening, enriching, and educational. We have heard and received the final recommendations from the CSD, and have reviewed them at length in conjunction with the preliminary analysis of our application.

We understood when we submitted the application that there were specific details that we needed to continue to work on. We recognize, acknowledge, and concur that some aspects within the application require additional information in order to clearly demonstrate our ability to successfully implement the school business plan, financial



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framework, and educational plan.

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Since our submission of the application, we have taken the appropriate steps and measures to develop these areas all parties, the CSD, the PEC and our team, have identified.

We have continued to work on a comprehensive strategic plan to open a school that will succeed and operate in accordance with New Mexico State PED requirements.

We have established time lines to accomplish specific items within our action plans that incorporate the recommendations provided by CSD and PEC. For example, we have sat down with our financial adviser, a CPA firm with 15 school business licenses, and are in the process of revising and refining our budget and our fiscal policies. In addition, we are evaluating automated financial systems, which will support the school's accounting needs to meet State requirements. We want to assure the system will meet the security, integrity, and availability requirements in accordance with the State.

In the area of governance, we have reviewed and revised the policies to adhere to State requirements, specifically ensuring that there is



adequate separation of authorities. We have also started identifying effective curricula for our target population. In addition, we have received confirmation from the Los Lunas Schools of a facility they are holding for us.

We would also like to acknowledge that there are areas within the application where the reviewers overlooked critical information that was present. More specifically, we feel that the reviewers were looking for key words within specific questions of the application. Though these questions were addressed, the reviewer required key terms and phrases explicitly written.

For example, the short-cycle assessments were addressed during the capacity interview to drive teacher instruction and student achievement.

Another example was the recruitment of governing council members. This specific item was addressed in the bylaws in the interview process.

In addition, the community outreach section was addressed in the application and was responded to in a separate area of the application.

In the application analysis, the reviewers mentioned the need for conservative budgeting, which we are working on. However, we specifically planned



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for a low student-to-teacher ratio and
top-of-the-line technology in order to directly -to directly address the disparities present in
Native American populations, as demonstrated in
State and national data.

We identified alternative approaches to which have reduced our budgetary and staff requirements.

The application process was indeed a new venture, and we appreciated the assistance provided.

In addition, after reviewing the budget submitted, we have identified areas where we did not budget for size adjustments. And when we looked at that, it would increase the revenue that we would receive from the State significantly.

We remain enthused about our mission and continue to work on specific actions toward the goal of opening SH'Weef Shu-Neen this upcoming year. We are confident our plans succeed as they currently exist and are consistent with State requirements, which will ensure the successful operation and successful delivery of services to our prospective students.

Our school, SH'Weef Shu-Neen, seeks to serve students who have a desire to engage,



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participate, react in a school that focuses on the environment, pueblo culture and language, using a rigorous curriculum that is sensitive and responsive to the community. The pueblo community is diverse, with families of various ethnic background.

Our plan to implement community-based education will include strategic planning involving both community and student participation as a means to identify and develop class objectives for students to problem-solve, so that they can provide end-of-school presentations.

At the current state of education within New Mexico, the need for a school like ours is necessary to help close the achievement gap with ethnic groups, and nationally. Our school will integrate rigorous academics with culture and language.

We are asking you to consider approving our school. Actually, we're asking you to approve our school today, for the upcoming school year, with the condition that we meet the requirements presented by the CSD and the State.

MS. ZUNI: I'd like to add that if approved, we will, within ten days of approval, submit our time line with our action plans to





address, 1, the deficiencies you found in the education plan; 2, the business plan and the financial framework; and, 3, the organizational plan and governance framework.

To this extent, we've already started redrafting our policies. We've looked at length and reviewed the State guidelines, the State Charter School Act and the implementing regulations. We've looked at the Public School Finance Act. We've started receiving training by our financial adviser, the Vigil Group. We've started working on revising our budget.

And I want to say that if the decision were being made solely on the basis of our application, there would be no need for the capacity interview, the public hearing process, and the input provided at this hearing. And so for there to be validity in the entire process, including those three aspects of the application process, this — those three concepts, or aspects of the process, have to be significantly considered.

As an example, the evidence that there is capacity within the founding founders is that if you look at a capacity interview, that -- and look at the percentage, our percentage increased by



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75 percent. Capacity is learned through knowledge and training. We have undertaken the -- the training and undergone the training process that is required to get to obtain the capacity.

We are 100 percent confident that within the ten-month period, that we will receive funds, if approved, that we will have a financial plan that is consistent with State PED requirements, that we will -- we already have a facility. We have the support of our government and our community. We will have, within that -- within the ten-month time frame, we will have our education -- an education plan that meets all the aspects that were identified by the reviewing personnel.

And so we would respectfully request that you give us this opportunity to start our charter school. And you won't be disappointed.

MR. LUCERO: Yes. In reference to when we did have our community meeting, and you all were able to provide us some -- in terms of recommendations and the questions -- we have started that process. And some of the things were, like, in reference to a school nurse and so on. And some of those communications have happened already with the -- our local health center facility there, and



in terms of having those doors open for communication in terms of being able to have public health nurses come to the school and provide services there, and even with students that may be of non-Native ethnicity, and in terms of being able to have those services provided to them, even in terms of emergency requirements, that those types of things are the responsibility and their duty in terms of making sure the health and safety of the people who are within the external boundaries there.

COMMISSIONER GANT: You have five minutes.

MS. LUCERO: I'd also like to address
the -- one of the issues that was pointed out in
reference to our charter application, was the MOUs
and the MOAs. Currently, drafts have been drawn up
of the MOUs and MOAs that we are working on,
revising with our respective partners or our school;
so that process is already in the works in order to
be ready.

It was -- the other parties found it a little bit preliminary, since the charter school application wasn't approved at that time; so they are looking at the revisions, and we're working on -- on building those partnerships and making sure that we have something in place -- something -- a



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legal document in place to support our school.

MS. ZUNI: We have additionally started to review our job descriptions and develop the job descriptions that were not a part of the application. And so I would just like to emphasize that although they were not a part of the application, you can require that they be submitted conditionally. And they will -- they are ready to

MS. LUCERO: In addition to that, the pay scale and the teacher level 1, 2, and 3, we have incorporated that piece into our staffing plan. And if you were -- approved us with that condition, we could submit those documents, as well, where they would adhere to the requirements of the State.

COMMISSIONER GANT: Three minutes.

MS. ZUNI: So I'd like to use our -- I'd like to use our last three minutes to elaborate on the meetings that we've had with our financial adviser, the Vigil Group.

They have started to significantly revise the entire financial portion of our application.

And we have looked at each portion of the review and all the comments that we've received with respect to the budget.



be submitted.

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We understand that the budget, as
submitted, was not sufficient. We are working with
a firm that has knowledge of school finances and the
requirements of an adequate fiscal management plan,
and we are starting to address that. And we have
preliminarily been told that our revenue will
increase from the amount that we submitted in our
application, and just because, you know, our
application did not have all the you know, we
didn't have all the information that we wanted to
submit.
MS. LUCERO: With that in mind, again, we
would like to ask that you that you approve our

MS. LUCERO: With that in mind, again, we would like to ask that you -- that you approve our school for the upcoming school year, knowing that we are working diligently to ensure that we open up a successful school, and, like my partner here said, so that you aren't disappointed.

We know you will not be disappointed in seeing our school open in the upcoming school year. We appreciate your time. Thank you.

THE CHAIR: Thank you very much. We appreciate your being here today and sharing that.

Commissioner Toulouse?

COMMISSIONER TOULOUSE: Madam Chair, I just pointed out to Mr. Pahl, there's also a typo in



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this one. And I know that people who don't understand the various languages in the pueblo can get confused. It says, "The applicants indicated there is a Tewa language assessment available."

Won't do them any good. It should say Tiwa.

MS. ZUNI: Thank you very much.

COMMISSIONER TOULOUSE: There's Tiwa,

Tewa, and Towa spoken. While they're dialogues that

came from the same language, they're not as easy to

understand across the groups so that they become

separate.

I would also like to say this is another one of those where it would have been helpful to me to know who the reviewers were who looked at some of this, because without knowing the background of a reviewer, it's harder for me to figure out how they looked at an on-reservation school, as opposed to one in Albuquerque or in Rio Rancho, because there is a difference in the culture you're looking at, the organizations you're looking at, who they're going to have to deal with; that I don't know whether all of the reviewers had the same level of knowledge or not.

And so it would help me to have known that



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to evaluate how this ultimate review came out.

Thank you.

THE CHAIR: Thank you. Other comments, Commissioners? Any questions?

I just would like to note, from the community input hearing -- and I can't remember how many of us were there -- several, anyway -- and I'm sure the others have read all the information from that and so forth -- I can -- I think we all understood at the time that there were some serious deficiencies in the application. And we all -- you and we -- talked about that at the time.

You talked about you'll see us next year.

And we do depend on the application, as presented,

to make our decision.

Now, the capacity interview, various other aspects come in to provide clarification, to provide not new information -- because, you know, if we -- if we accepted an application and then pointed out the deficiencies in it and said, "Okay, fix them," we might never get finished. "Well, fix this. Oh, well, now fix that," and, "Now, fix something else."

We expect those applications to come in as a complete, total plan ready to start school; we really do.





1	And so that's what we are bound to look
2	at. We are consistent with all applicants. That's
3	what we look at.
4	So we would hope my personal opinion is
5	I hope you will come back next year with a stronger,
6	more complete application. I would say my
7	observation at the community input hearing is there
8	is some divisiveness in the community over this
9	school. Certainly, we heard from some people at
10	that community input hearing that had serious
11	questions and, I got the impression, were not in
12	favor of the school. Perhaps I was picking up on
13	the wrong vibes; I don't know. But they certainly
14	did have questions.
15	And so I would I would hope that that's
16	one thing that you can work on and unify your
17	community behind your school.
18	I'm not asking any questions. I'm just
19	making some observations, some things that I noted
20	at the community input hearing.
21	Anyone else have any observations or
22	questions?
23	MS. LUCERO: Can I respond to that? Can I
24	respond to that?
25	COMMISSIONER BERGMAN: She asked you a



1 question. 2 THE CHAIR: Oh, I'm sorry. I didn't hear 3 you. 4 MS. LUCERO: Can I respond to that? also like to note that at the current time, there's 5 a lot of confusion within our community, because at 7 this current time, our Bureau of Indian Education 8 school on the reservation is -- they are -- our 9 tribe is in the process of taking over that school. And there is a lot of confusion as to what school 10 11 they were talking about in reference to -- there's 12 people who do not want the tribe to take over the 13 elementary school, and the tribe and community is 14 confused as to what school they're talking about. 15 And it's just a lack of information on the 16 community's part as to seeing that -- at the same 17 time having -- at the same time, I guess. 18 There's -- so I think that led to some of the 19 comments that were issued. And we got feedback 20 thereafter about the confusion that the people had. 21 THE CHAIR: Okay. Thank for you that 22 clarification. 23 COMMISSIONER TOULOUSE: Madam Chair? 24 THE CHAIR: Commissioner? 25 COMMISSIONER TOULOUSE: Could I add to



some of that clarification? Because I think we all know that while they were doing their presentation, there was considerable theatrical acting out going on immediately behind them from two individuals, which was detracting from what they were doing.

And, basically, I asked questions later about that. And those were two people who felt their jobs were in jeopardy if this was approved. And so I think that isn't necessarily a community negative. And they have a perfect right -- everybody has a perfect right to sit there and act out. I suppose I could have rolled my eyes back at them or whatever.

But I just think that you have to -there's a difference between somebody who has a
personal investment in thinking their job's in
jeopardy, which probably is not, and -- which is
when I talked to people, that's what I found out -and actually having community opposition. I think
we get -- in any community in New Mexico, we've got
opposition. Where Jeff lives, where I live, I'm
sure where you live, there's always some opposition.

I was pleased by the, you know, amount of folks that showed up to actually support it, because I wondered what would come, because they have other



educational choices in that area, what kind of 1 support there would be for a -- a Native-directed 2 3 school. 4 So I just wanted to clarify that. I'm not 5 saying one way or the other about that, but just as clarification. 6 I did follow up, because I was a little disturbed at the behavior of just two individuals 8 and wanted to find out why they were doing that. 9 10 Thank you. Thank you. 11 THE CHAIR: 12 Commissioner Bergman? 13 COMMISSIONER BERGMAN: Thank you, 14 Madam Chair. In your statement, you've acknowledged 15 areas of weakness, because you identified areas that 16 you're already -- already working on to correct.

And I just wanted to state I will share in what the Chairwoman said. I'm speaking solely on my own behalf now. I hope you will take this application back. You will continue with what all you are already working on. You will identify those areas of weakness, correct them, and next year, come

And that's good. Most of the things you listed were

areas that I've identified as weakness in your



application.

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1	back, as many others have done, be persistent, and
2	bring us that application and fix these weak areas.
3	And then we can we'll evaluate that
4	application, because you've already by your own
5	admission, you know there were some things wrong
6	with this application.
7	Now, I just want to encourage you to do
8	that. Thank you, Madam Chair.
9	THE CHAIR: Thank you. Any other comments
10	or concerns? Questions?
11	All right. Hearing none, the Chair would
12	entertain a motion. I'm going to ask
13	Commissioner Gant to make the motion.
14	COMMISSIONER GANT: You would. Just hand
15	it down.
16	MS. LUCERO: Can I respond to one more of
17	your comments?
18	THE CHAIR: I'm sorry?
19	MS. LUCERO: Can I respond to one more of
20	your comments?
21	THE CHAIR: Surely.
22	MS. LUCERO: Earlier, as we sat here, we
23	heard another applicant. And I recall you saying
24	that that you know, to consider approving their
25	application, that they do have time to fix the



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     budget, that it's something that they can fix.
     heard that spoken during an earlier process, that
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     there was -- there was enough time to correct the
     weaknesses within that application. And I'd like
 5
     that same consideration, as well.
               THE CHAIR: I don't believe that's a
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     statement I made. Do you know who made it?
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               MS. LUCERO: It was you who made it in
 9
     reference to a prior application.
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               COMMISSIONER CARR: Conditions that we
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     put, I suppose.
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               COMMISSIONER GANT:
                                   The standard
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     condition -- Madam Chair, I think she's referring to
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     the standard conditions that are put on a -- an
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     approved -- that Mr. Pahl has read twice now, I
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     think, for approved charters.
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               THE CHAIR:
                           To fix part of the
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     application?
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               MS. LUCERO: Not to fix the application,
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    but to -- to -- to work on a budget, to -- for the
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     applicant to be able to refine the budget, and that
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     they would have time to do that before the opening
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     of the school.
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               THE CHAIR: Do you recall that, Mr. Pahl?
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MR. PAHL: Yeah, Madam Chair, members of

the Commission. You know, when we find those little discrepancies, we would expect that when they come to the PED to have their budget approved, that we wouldn't see those inconsistencies.

However, all -- while many of the budgets we have seen have small inconsistencies when they're very large, they -- the discrepancies and the inconsistencies and the errors or lack of adequacy that we see in a budget -- and that's reflected in the score here -- so those words may have been used, just because there's always some amount of refining to do that shows use in the planning year prior to submitting a real budget to PED; so I'll leave my comments there.

MS. LUCERO: It was in reference to comments earlier about the discussion of to approve or not approve. And it was comments that -- you know, that -- to consider the school for approval, knowing that there was time for the budget to be revised, to -- in order to implement it for the new school year.

THE CHAIR: Okay. I think we're going to have to rely on Mr. Pahl's definition of minor discrepancies and major problems. Minor things can be handled; major cannot be. So -- Commissioner?



1	COMMISSIONER GANT: Commissioners, I,
2	Commissioner Gant, move that the Commission deny the
3	2014 charter school application and I apologize,
4	I cannot
5	MS. LUCERO: SH'Weef.
6	COMMISSIONER GANT: presented on the
7	record today on the Charter School Division's
8	recommendations of:
9	The application is incomplete or
_ 0	inadequate.
L1	The application does not
. 2	No. 2. The application does not propose
L 3	to offer an educational program consistent with the
4	requirements and purposes of the Charter School Act.
L 5	No. 3. The proposed head this one?
L 6	the proposed head of administrators
_7	THE CHAIR: These are the reasons that
8 .	they can be denied.
9	COMMISSIONER GANT: Well, that one is not
20	one of them.
21	No. 3. The application is otherwise
22	contrary to the best interests of the charter
23	school's projected students, the local community, or
2 4	the school district in whose geographic boundaries
2.5	the charter school applied to operate.



1	No. 4. Including we're including the
2	concerns of serious deficiency in the application at
3	the time submitted.
4	No. 5. Potential opposition to the school
5	within the community. And weaknesses in the area
6	No. 6. Weaknesses in the area that were
7	identified in the application.
8	THE CHAIR: Thank you. You've heard the
9	motion. Do we have a second?
10	COMMISSIONER PARKER: (Indicates.)
11	THE CHAIR: Commissioner Parker?
12	Motion by Commissioner Gant, second by
13	Commissioner Parker. Is there further discussion?
14	Commissioner Parker?
15	COMMISSIONER PARKER: I just want to
16	reiterate and call attention to what other
17	Commissioners have said before this, speaking for
18	myself. I encourage you, no matter what happens, to
19	push this forward, because what you guys are
20	describing and going to provide for the kids, I
21	think there's a real value for that. And just use
22	this opportunity to make sure that you're set up for
23	success, not the opposite direction.
24	THE CHAIR: Thank you.
25	Other comments? Any other discussion?



1	Hearing none, the Chair would ask for a roll-call
2	vote.
3	Secretary Bergman? Remember, a "yes" vote
4	is to deny the application.
5	COMMISSIONER SHEARMAN: Commissioner
6	Pogna?
7	COMMISSIONER POGNA: Yes.
8	COMMISSIONER BERGMAN: Commissioner
9	Toulouse?
10	COMMISSIONER TOULOUSE: No.
11	COMMISSIONER BERGMAN: Commissioner
12	Parker?
13	COMMISSIONER PARKER: Yes.
14	COMMISSIONER BERGMAN: Commissioner
15	Conyers?
16	COMMISSIONER CONYERS: Yes.
17	COMMISSIONER BERGMAN: Commissioner
18	Peralta?
19	COMMISSIONER PERALTA: Yes.
20	COMMISSIONER BERGMAN: Commissioner Carr?
21	COMMISSIONER CARR: Yes.
22	COMMISSIONER BERGMAN: Commissioner Gant?
23	COMMISSIONER GANT: Yes.
24	COMMISSIONER BERGMAN: Commissioner
25	Shearman?



1	THE CHAIR: Yes.
2	COMMISSIONER BERGMAN: Commissioner
3	Bergman votes "yes."
4	Madam Chair, that is an 8-to-1 vote to
5	deny that application.
6	THE CHAIR: By an 8-to-1 vote, the
7	Commission denies the application of SH'Weef Charter
8	School. We hope to see you next year.
9	MS. ZUNI: Thank you for the opportunity.
10	MS. LUCERO: Thank you.
11	MS. LEWIS: Thank you.
12	(A discussion was held off the record.)
13	THE CHAIR: Will representatives of
14	Sandoval Academy of Bilingual Education please come
15	forward?
16	And, Mr. Pahl, may we have CSD's
17	recommendation?
18	MR. PAHL: Absolutely. Members of the
19	Commission, Sandoval Bilingual Education Academy
20	which we'll call "SABE" from here on out the
21	Charter Schools Division has found the overall
22	application for SABE to be complete and adequate.
23	The CSD found the school's mission to be relevant,
24	clear, ambitious, and supported by performance
25	indicators that are measurable.



The SABE application provided a clear, comprehensive description of the proposed immersion program, including the percentage of class time devoted to Spanish and to English from grades K through 8.

The Charter School Division is concerned that the school had no defined curriculum and that it would be developed during the planning year. The application did, however, include a clear time line and responsible persons to ensure that it would be completed in time for the school's opening.

If approved, the Division will monitor this process closely to ensure that the school is ready for opening.

The Charter Schools Division found that the applicants provided a compelling list of governing body members with clearly identified skill sets and experiences to support the school and its mission.

While no facility has yet to be identified, the applicants have engaged in the process and understand the challenges that lie ahead.

The Division found the business plan, as described in the application, to be adequate and



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1	complete, including the SEG computation revenue
2	estimate worksheet, the five-year budget, and the
3	budget narrative. The draft budget adequately
4	demonstrates the financial capacity and long-term
5	sustainability of the school.
6	The application provided evidence of an
7	effective and thoughtful outreach program.
8	Strong community support for this program
9	was also evident during the Public Education
10	Commission's community input hearing held in
11	Rio Rancho.
12	The Charter School Division recommends
13	approval of this application with conditions:
14	The conditions include the standard
15	requirements of all planning year charter schools
16	and at least two additional conditions, which are
17	focusing on that curriculum element.
18	The first condition is to obtain standing
19	as an approved Board of Finance.
20	Secure a facility that meets PSFA
21	approval. That was the second one.
22	No. 3. Complete the Planning Year
23	Checklist.
2 4	No. 4. Provide a detailed scope and
25	sequence for all grade levels and subject matter



offered in the first year that align with the charter application.

And, finally, provide a detailed curriculum for all grade levels and subject matter offered in the first 60 days of instruction aligned with the charter school application.

Thank you.

THE CHAIR: Thank you, Mr. Pahl.

MR. PAHL: Oh, sorry. I did not thank you for your efforts that you put into the application. So thank you very much for that, and for inviting us to Rio Rancho.

13 SPEAKER: Thank you.

14 THE CHAIR: Thank you. Good afternoon.

15 If you would identify yourselves, please? You have

16 | 15 minutes.

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MR. DIVETT: Okay, thank you. And Commissioners, my name is Brennan Divett. I'm an educator in Rio Rancho. I'm a teacher and an ESL coordinator.

MS. GONZALES: Thank you, Commissioners.

22 My name is Miranda Gonzales, and I am an English and

23 Spanish teacher, and also a mother of three

24 bilingual children.

25 MR. DIVETT: Okay. First, we'd like to



thank -- thank you, and Commissioners, for the opportunity to be here and for you considering our application.

We'd like to thank the CSD for their thorough review of our application and their recommendation.

There currently is a need in the community of Sandoval County that's not being provided, and that is that bilingual education is not available to all students.

Currently, in the elementary schools for Rio Rancho Public Schools, for current students, only half of them have some kind of bilingual program, and the other half have none whatsoever. So we also see an achievement gap amongst ELLs in the community. Although the proficiency levels are higher in Rio Rancho Public Schools, less than half of ELLs are as proficient as those who are not ELLs.

SABE aims to close the achievement gap amongst ELLs, to help them become as proficient as their peers.

SABE has a broad base of support within the community of Sandoval County and within the state of New Mexico. As evidenced in our community input hearing, we heard support from parents,



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community members, even politicians. We also have gained the support of the Mexican Consulate and the Spanish Embassy, and they're committed in helping us through this process.

We also are not facing opposition from Rio Rancho Public Schools. And local businesses are also willing to help us. And so we've seen the support in the community, and this is something that the community really wants. And it -- they really need it. It's going to help those who are -- who feel disenfranchised and those who are not achieving their full potential in the current system.

We have also had a development with our facility. We are working with Connie Dove, who is a licensed realtor, who has experience working with charter schools. She has found us a facility that currently meets PSFA standards for E-Occupancy for a high school. And upon approval of our charter school, we're going to work with the landlord to make changes to make it E-Occupancy -- to meet E-Occupancy for an elementary school.

MS. GONZALES: We won't take much more time. We just would like to ask you, and Commissioners, to -- to approve our application as it has been given to you. As we know, this will be



1 something so important for our community, and it 2 will ensure the success of those who are 3 underperforming in our community. 4 Thank you very much. 5 MR. DIVETT: Thank you. 6 THE CHAIR: Thank you. We appreciate your 7 presentation. Are there questions from Commissioners. 8 9 Commissioner Bergman? 10 COMMISSIONER BERGMAN: Thank you, 11 Madam Chair. Now, you -- you may remember that you 12 and I had a fairly good discussion about goals. 13 MR. DIVETT: Uh-huh. 14 COMMISSIONER BERGMAN: I want to read a 15 statement out of the CSD analysis, and I want to 16 talk to you again. They stated -- and I quote -- "The team 17 18 expressed concern that other elements of the 19 school's mission are not being measured, such as 20 student growth in mathematics and students acquiring 21 an expanded world [ph] view -- and then, in 22 parentheses, "an implied bi-literacy" -- that kind 23 of goes along with what you and I had discussed at 24 the hearing, that while you had done some good goals, I thought there was a need for some 25



additional goals, probably, at least one in the area of mathematics, measuring students' growth and one in reading, measuring students' growth.

I wanted to point out that, should you be approved, is that one of the first things that will happen is CSD will appoint their staff as liaison to you. They're the ones that will work with you in the coming months on a number of areas. One of the areas they'll be working with you on is getting you ready for that first contract negotiation.

And the part of it that we really negotiate is the performance framework. So I just encourage you, as you work with that liaison, that you go ahead and begin work in formulating those goals, so when we sit down, we can look at what you've come up with.

And then that's what we'll do, we'll negotiate them. But I want your kids to be successful; I want your school to be successful.

And I know that's what you want.

So I wanted to make that note. That's one of the things that kind of jumped out at me after this. If I see something else, I'd like to come back. Thank you. And thank you.

MR. DIVETT: Thank you.

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1 MR. GONZALES: Thank you.

2 THE CHAIR: Other comments or questions,

3 | Commissioners?

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COMMISSIONER GANT: Yes.

THE CHAIR: Commissioner Gant?

members and applicants, what I'm about to say does not mean that the school should not open. But I was rather disturbed at the community meeting, because some of the community stepped up. And one of them was very upset, the first one, that she had to drive her student -- or child -- 45 minutes to attend the school.

And we've got kids that attend schools across the state that will go for an hour and a half, two hours, one way. So, to me, that was not a reason to open a school.

I was concerned about another one -another community member that stepped up who had to
have an interpreter that basically what she said to
this Commission was, "It's your responsibility to
open this school so I don't have to learn English,"
so that her child would be able to speak to her in
Spanish. And it was a -- she was -- it was very
clear it was a negative comment she was making in



her demeanor, okay?

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And I am concerned -- I asked you the question about if others come in who are non-Spanish speakers, non-English speakers, what would you do?

And I felt -- and I told you at that time that I didn't feel that what you proposed in your answers met the constitutional requirements of the State of New Mexico or the statutes for equal opportunity of education for all students.

Now, I'm not saying that the fellow

Commissioners have to agree with this; nor do they
have to vote against your school. I'm just giving
you my comments, because I would -- I thought about
this hard since that community meeting, really -and I reread your application.

So if you -- you may not have been here earlier this morning. But I do have concerns about schools that end up being -- and I call them -- whether it's right or wrong, I don't know; and I won't go into why I called it that -- culturally segregated schools. We have too much segregation going on in this country, still, after 1861.

Okay. Thank you.

THE CHAIR: Thank you. Any other comments or questions, Commissioners? Commissioner Parker?



1 COMMISSIONER PARKER: Madam Chair, 2 Commissioners, the need for kids to be learning 3 multiple languages, it's clear that it's beneficial. 4 It's hard for them early on; but as soon as they get 5 up to a certain age, they blow past mon- -- single language in children; I'm not sure what the correct 6 term for that would be. 8 But something that was brought up by 9 Commissioner Gant on there, are you going to be 10 providing opportunities for family members to 11 also -- I don't want to say -- be learning English, 12 but also be learning the language that is not spoken 13 at home, whether it be English or Spanish? 14 MR. DIVETT: Uh-huh. 15 MR. GONZALES: Madam Chair, Commissioner Parker, yes, we most certainly will be. 16 In fact, 17 that is one of the major reasons why we chose the principal that we chose, is that she has experience 18 19 setting up those sort of outreach programs that are 20 volunteer-based. And so that would mean English 21 classes for the Spanish-speakers and Spanish classes 22 for the English-speaking parents. Thank you. 23 THE CHAIR: Commissioner Toulouse? 24 COMMISSIONER TOULOUSE: Madam Chair, along 25 the lines of that, I do have a concern, based on my



own experience. Everybody here jokes that they don't know where I don't have some relative in a charter school.

But this year, we have noticed my grandson at Cien Aguas, who is in an English-speaking home -- although my daughter is fluent in Spanish, her husband is not -- although none of us read it well, I'm fluent in New Mexico Spanish. But I can't write it. Don't ask me to write anything.

And while I can read basic notices, I couldn't read a book. And we have already found this year that he is well ahead -- he has just started third grade -- he is well ahead on his English-language reading, but he is still on second-grade level in Spanish. And already, it is getting more difficult -- if his mother isn't available, his dad really can't read with him in Spanish now.

Are you going to have a way to work on that, for either -- again, either language for a child, who, you know, would be having the same trouble reading English?

MR. DIVETT: Yeah. Madam Chair and Commissioners, we do -- again, we chose a principal who's very experienced in outreach and has





experience in providing tutoring opportunities for those who cannot tutor their kids in the target language, for them to -- for the kid to have the opportunity to be read to and to be tutored by Native speakers in the target language.

And so that's one of the reasons we chose her as a principal, and we're confident that she can bring this tutoring program and this outreach program to our school, if approved. Thank you.

COMMISSIONER TOULOUSE: Madam Chair, that's an overview. I hope you would have much more in depth, because it's more than -- the outreach part is fine; the tutoring part is fine. But there has to be a plan for the ones who you can't always get to through the outreach, then, to work with the child, as well.

You know, we'll catch him up. He's also very bright, and he'll do it himself. He just needs to be given more books to read. But he needs some help from somebody who -- until we can catch up, my daughter is working on reading in Spanish, and I'm trying to brush some up till we can catch up. It's going to take more than just offering it. There's got to be a "Let's sit him down and do it."

And so I like to see more of a plan for



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1	that when we get farther into this. Thank you.
2	MR. DIVETT: Okay.
3	THE CHAIR: Okay. Thank you.
4	Any other comments or questions?
5	Hearing none, the Chair would entertain a
6	motion. I'm going to ask Commissioner Parker to
7	make this motion.
8	COMMISSIONER BERGMAN: While he's talking
9	up here again, I might admonish, if any
10	Commissioners have I need to wait, see where he's
11	going.
12	(A discussion was held off the record.)
13	COMMISSIONER PARKER: I, Commissioner
14	Parker, move this the Commission approve the 2014
15	charter school application for Sandoval Academy of
16	Bilingual Education SABE Charter School, as
17	presented here on the record today, based on the CSD
18	recommendations and conditions.
19	1. Obtain a standing and approved Board
20	of Finance.
21	2. Obtain a facility that meets PSFA's
22	approval.
23	3. Complete the Planning Year Checklist.
2 4	4. Provide a detailed scope and sequence
25	for all grade levels and subject matter offered in



1	the first year that align with the charter
2	application.
3	And 5. Provide a detailed curriculum for
4	all grade levels in subject matter offered in the
5	first 60 days of instruction aligned with the
6	charter application.
7	THE CHAIR: Thank you. You've heard the
8	motion. Do we have a second?
9	COMMISSIONER BERGMAN: Second.
10	THE CHAIR: Second by Commissioner
11	Bergman.
12	Motion by Commissioner Parker, second by
13	Commissioner Bergman.
14	Is there any discussion? Hearing none,
15	the Chair will ask for a roll-call vote, remembering
16	that a "yes" vote is to approve the school, the
17	Sandoval Academy, with conditions.
18	Commissioner Bergman.
19	COMMISSIONER BERGMAN: Commissioner
20	Toulouse?
21	COMMISSIONER TOULOUSE: Yes.
22	COMMISSIONER BERGMAN: Commissioner
23	Parker?
24	COMMISSIONER PARKER: Yes.
25	COMMISSIONER BERGMAN: Commissioner





1	Conyers?
2	COMMISSIONER CONYERS: Yes.
3	COMMISSIONER BERGMAN: Commissioner
4	Peralta?
5	COMMISSIONER PERALTA: No.
6	COMMISSIONER BERGMAN: Commissioner Carr?
7	COMMISSIONER CARR: Yes.
8	COMMISSIONER BERGMAN: Commissioner Pogna?
9	COMMISSIONER POGNA: Yes.
10	COMMISSIONER BERGMAN: Commissioner Gant?
11	COMMISSIONER GANT: No.
12	COMMISSIONER BERGMAN: Commissioner
13	Shearman?
14	THE CHAIR: Yes.
15	COMMISSIONER BERGMAN: Commissioner
16	Bergman votes "yes."
17	Madam Chair, that is a 7-to-2 vote in
18	favor to approve the application.
19	THE CHAIR: Thank you, Mr. Secretary. The
20	motion passes to approve the Sandoval County
21	pardon me Sandoval Academy Bilingual Education
22	application. The vote is 7 in favor, 2 opposed.
23	Congratulations.
24	(Applause.)
25	THE CHAIR: Would you all wait there for





1	just a minute, and we'll sign some papers?
2	Commissioners, let's take about a
3	ten-minute break oh, wait.
4	First, let me look at the next item on the
5	agenda, which is "Open Forum." I have a sign-up
6	sheet; no one is signed up.
7	Is there anyone who wanted to speak that
8	did not get the opportunity to sign up?
9	Seeing none, then, let's take about a
10	ten-minute break. When we come back, we will be
11	ready for Item No. 20
12	COMMISSIONER GANT: 19.
13	MR. PAHL: Madam Chair, members of the
14	Commission, I mention this because I think I'll be
15	leaving you. You'll be going into Executive
16	Session.
17	But I've thanked our applicants. I also
18	wanted to thank our staff and thank you all. The
19	questions that we received from the Commissioners
20	showed very in-depth knowledge of what was in those
21	applications and good critical thinking of what we
22	had written in our analysis; so I just appreciate
23	that.
24	You guys have mentioned, time and again,



that you're -- you're not being paid to do this.

And I think it's the -- and it's a good point. But I think it really highlights what public service is supposed to be. So I just thank each and every one of you.

THE CHAIR: Thank you, Mr. Pahl.

Let's take a ten-minute break. When we come back, we will be going into Executive Session, which is Item No. 20 on our agenda.

(Recess taken, 1:53 p.m. to 2:06 p.m.)

THE CHAIR: If everyone is ready, let's get started again. Commissioners, I did skip one -- one agenda item, and that was our PEC Commissioners' comments. So let's just see if anybody else has anything they want to share right now. We've shared so much, there'd better not be anything left.

COMMISSIONER CARR: Short.

THE CHAIR: Short?

on the idea of taking these -- when the schools present -- when we get 23 schools or more, after ten minutes, what I notice, it starts getting extremely redundant. If we reduced it down to ten minutes, that could take several hours off of our hearings in December. That's just a thought I'm throwing out.

THE CHAIR: Okay. Commissioner Gant --





1	Bergman?
2	COMMISSIONER BERGMAN: Very valid,
3	Mr. Carr, very valid. The reason we extended,
4	unfortunately, you may remember, is attorneys
5	advised us we need to give the folks lots of time.
6	In fact, some of them said we should give them more
7	than 15 minutes.
8	That's a great point, and I agree. But we
9	know what happens sometimes when excuse me
0	attorneys get involved.
1	COMMISSIONER CARR: We should ask our
12	attorney to think about that, too.
L 3	THE CHAIR: I think he would say five
L 4	minutes at this point.
5	COMMISSIONER CARR: Oh, okay.
L 6	THE CHAIR: I don't speak for him.
L 7	MR. GRANATA: Madam Chair, Commissioners,
L 8	I would say that as long as the time is equal
L 9	between the parties, it's really up to the
20	Commission.
21	THE CHAIR: Okay. Anyone else? Going,
22	going, gone.
23	COMMISSIONER CARR: Sold.
2 4	THE CHAIR: Okay. Now, we have reached



Item 20. We're going into Executive Session.

1	(A discussion was held off the record.)
2	We need someone to make the motion, and
3	you need to include all of the wording that is on
4	the agenda. Would someone care to do that?
5	Commissioner Carr?
6	COMMISSIONER CARR: I'll make the
7	motion well, no, this is not oh, okay. I was
8	looking at the wrong thing. I'm sorry.
9	I make a motion that we move into
10	Executive Section under 10-15-1(H)(7) regarding
11	threatened or pending litigation.
12	THE CHAIR: Thank you.
13	COMMISSIONER BERGMAN: Second.
14	THE CHAIR: Motion by Mr. Carr, second by
15	Commissioner Bergman, to go into Executive Session.
16	We need a roll-call vote, please.
17	COMMISSIONER BERGMAN: Uh-oh. I thought I
18	was out of roll-call votes. Let me see what
19	Commissioner Parker?
20	COMMISSIONER PARKER: Yes.
21	COMMISSIONER BERGMAN: Commissioner
22	Conyers?
23	COMMISSIONER CONYERS: Yes.
24	COMMISSIONER BERGMAN: Commissioner
25	Peralta?



1	COMMISSIONER PERALTA: Yes.
2	COMMISSIONER BERGMAN: Commissioner Carr?
3	COMMISSIONER CARR: Yes.
4	COMMISSIONER BERGMAN: Commissioner Pogna?
5	COMMISSIONER POGNA: Yes.
6	COMMISSIONER BERGMAN: Commissioner
7	Toulouse?
8	COMMISSIONER TOULOUSE: Yes.
9	COMMISSIONER BERGMAN: Commissioner Gant?
10	COMMISSIONER GANT: Yes.
11	COMMISSIONER BERGMAN: Commissioner
12	Shearman?
13	THE CHAIR: Yes.
14	COMMISSIONER BERGMAN: Commissioner
15	Bergman votes "yes." That is 9-to-0 in favor of
16	going into Executive Session.
17	THE CHAIR: Thank you. We are in
18	Executive Session.
19	(Executive Session held, off the record.)
20	THE CHAIR: PEC is out of Executive
21	Session. We took no action, and no decisions were
22	made.
23	Commissioners, we're looking at Item
24	No. 21 on our agenda. And that's a call for
25	adjournment.





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                COMMISSIONER CARR: I move we adjourn.
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                THE CHAIR: Anyone care to make that
 3
     motion?
               Second?
 4
                (Unidentified Commissioner indicates.)
 5
                THE CHAIR: All those in favor, please say
 6
     "Aye."
 7
                     (Commissioners so indicate.)
 8
                (Proceedings adjourned at 2:52 p.m.)
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1 BEFORE THE PUBLIC EDUCATION COMMISSION 2 STATE OF NEW MEXICO 3 4 5 REPORTER'S CERTIFICATE 6 I, Cynthia C. Chapman, RMR, CCR #219, Certified 7 Court Reporter in the State of New Mexico, do hereby 8 certify that the foregoing pages constitute a true 9 transcript of proceedings had before the said NEW MEXICO PUBLIC EDUCATION COMMISSION, held in the 10 11 State of New Mexico, County of Santa Fe, in the 12 matter therein stated. In testimony whereof, I have hereunto set my 13 14 hand on September 30, 2014. 15 16 Cuntain Charman 17 Cynthia &. Chapman, AMR-CRR, NM CCR #219 BEAN & ASSOCIATES, INC. 18 201 Third Street, NW, Suite 1630 19 Albuquerque, New Mexico 87102 20 21 22 23 24



Job No.: 1233L (CC)